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MARJORY STONEMAN DOUGLAS HIGH SCHOOL		
PARENT MEETING		
MARJORY STONEMAN DOUGLAS HIGH SCHOOL		
5901 NW PINE ISLAND ROAD PARKLAND, FL 33076		
MONDAY, FEBRUARY 11, 2019 6:00 P.M 9:25 P.M.		
COURT REPORTER: TIMOTHY R. BASS Bass Reporting Service, Inc. 633 Southeast Third Avenue, Suite 200 Fort Lauderdale, FL 33301 954-463-3326		

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1	PANEL MEMBERS IN ATTENDANCE:
2	FANEL MEMDERS IN ATTENDANCE.
3	ROBERT W. RUNCIE, Superintendent of Schools
4	JEFF MOQUIN, Chief of Staff
5	DR. VALERIE WANZA, Chief School Performance & Accountability Officer
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7	DR. MARYANN MAY, Chief Facilities Officer
8	MICHAELLE VALBRUN-POPE, Chief Student Support & Recovery Initiatives
9	LORI ALHADEFF, School Board Member - District 4
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11	MODERATOR: ERIC M. CHISEM
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(The following Parent Meeting was called to order by Mr. Chisem.)

MR. CHISEM: Good evening. Good evening everyone. We certainly believe in being prompt so we'll get started; okay?

Good evening again. Welcome parents. Thank you for joining us. I'm Eric Chisem, Director of Talent Acquisition & Operations Non-Instructional and I will be serving as your moderator this evening.

We will be starting momentarily. Meanwhile, here is some general housekeeping information. Restrooms are located outside the auditorium on either side of the lobby. We have translation services available this evening in Spanish for those of you who would like to take advantage of this service.

Our Board Member will be here, momentarily, so we'll just go through some of the formalities. Tonight we want to listen to you. We purposely planned this meeting to be small enough to give all a chance to speak. We're also not recording this meeting in order to provide an environment for each you to be able to talk without

distractions. We will be taking notes so that 1 2 the spirit of your questions and our answers will 3 be captured. We will post them on our website. 4 Speakers' names will not be listed. Speakers' 5 names will be listed on my left. The initial 6 speakers will be asked to sit in the reserved 7 area near the podium. As each speaker is heard 8 the next name will be posted. When you see your 9 name please make your way down to the speakers' 10 The microphone in the aisle has been area. 11 reserved for speakers, so please utilize so that 12 your comments may be heard. Comments from the 13 floor will not be recognized. Although you see 14 your name on the wall, when we put the questions 15 and the answers on the website your name will not 16 Speakers will be allotted two be included. 17 minutes each and cannot yield their time to 18 another speaker. We have eight parents who have 19 signed up to speak and we are planning wrap up at 20 8 p.m. We will try to accommodate as many 21 speakers as possible within that time and to do 2.2 so we will utilize a timing device with green, 23 yellow and red indicators to fairly allocate time 24 for each speaker. Please wrap up your questions 25 or comments when the red indicator lights up.

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The speaker list was developed from the speaker registration outside and is based on the order of sign up. If you do not have the opportunity to be heard this evening you may e-mail your questions or comments to safety@browardschools.com.

Q&A from tonight's meeting will be posted to the district website at browardschools.com. Your name will not be included.

As I mentioned, tonight's meeting will not be recorded, so we ask you to be respectful of everyone's privacy and request that you do not record or photograph this evening's proceedings.

However, due to a recently filed lawsuit there is a court reporter present taking down the questions and answers. Parent's names will not be posted.

18 Please silence your cell phones and any other 19 electronic devices. In addition we will be 20 following our normal meeting protocols that model 21 the district's eight character traits, 22 cooperation, responsibility, citizenship, 23 kindness, respect, honesty, self control and 24 tolerance. Thank you for that. 25 I invite you now to please stand and join me

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At this time I would like to invite our speakers who are listed to my left to come down and take a seat in the reserved area.

At this time we will get started by asking our panel to take a moment to introduce themselves. We'll start with Superintendent Runcie.

9 SUPERINTENDENT RUNCIE: Good evening and 10 thank you for joining us this evening. This is 11 an important and needed conversation. Three days 12 will mark one year since the horrific tragedy 13 befell this school and community. It will 14 certainly forever change -- change all of us. 15 You know, I do this work not just as a 16 superintendent but as a father of three kids and 17 I work each and every day to put safety as a 18 priority to make our schools as safe as possible 19 for our students, our faculty and our community.

Immediately upon the tragedy we focused on three things in Broward County. We focused on the wellness of our students, our faculty and the community. Secondly, we worked to improve safety and security measures around this district, including protocols. And, third, we cooperated

and worked extensively with the various investigations including the Marjorie Stoneman Douglas Commission which was charged with investigating this tragedy and providing us with some answers on what we needed to change and also provide us with some information to be able to conduct our own investigation and hold people accountable.

9 As far as our wellness component, we 10 immediately opened five resiliency centers in 11 Parkland, one of them also for our employees. 12 One was open seven days a week. We engaged 13 national experts around the country to help us. 14 We had folks who worked with us from the National 15 Center for School Crisis & Bereavement, the 16 Center for Mind-Body Medicine, National Center 17 for Victims of Crimes, to name a few. We consulted with staff and folks from other 18 19 tragedies that have gone on in this country, 20 including Columbine and Sandy Hook. We staffed 21 additional counselors and support in the Parkland 22 zone and we added as many as 25 additional 23 counselors and mental health support resources in 24 the Parkland zone. 25 On the safety side we have worked to add

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additional resources to this campus. We doubled the number of security staff from 9 to 18. We installed an additional 100 cameras over the summer. Over the summer we also upgraded and changed the locks on classroom doors. We replaced and upgraded the intercom system. And so we also worked to expedite the installation of the modular classrooms and ensured that within those modular classrooms we also included, two of them are actual wellness centers that function today to support students and staff.

12 So our work is continuous. It's ongoing. Ι 13 can tell you these sessions, although they have 14 certainly been intense and we certainly felt and 15 heard the frustration and many times anger that 16 exists, I can tell you we have -- you know, we 17 are going back and we're looking to do more and 18 have started, you know, our discussions of things 19 that we can implement this year. So, you know, 20 we're working with the Board providing them 21 quidance from these sessions as well and working 22 with Ms. Alhadeff and others.

23 So it's my hope that through our conversation 24 today that we'll certainly get your sense of 25 additional things that we can do and continue to

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do here at Stoneman Douglas, throughout Parkland and the district as we work to make our schools safe. It will continue to take a community effort to do that, not just the school district but everyone in our entire community working in a collaborative fashion.

Thank you.

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MR. CHISEM: If we could start with the panel, introduce yourselves?

10 MS. ALHADEFF: Hello MSD family and elected 11 officials. Thank you for coming today so you 12 have the opportunity to have your questions and 13 concerns answered. I want you to know that we 14 all deserve answers and want changes as quickly 15 as possible to make sure our children are safe 16 when they go to school. As your School Board 17 Member I am working nonstop to make that happen. 18 If after today you would like to send me an 19 e-mail, my e-mail address is 20 lorialhadeff@browardschools.com. Also, if you 21 can please download the SaferWatch app, see 2.2 something, say something, send something, and we 23 will do something in collaboration with our law 24 enforcement. You can report things anonymously 25 and they don't have access to the information on

your phone.

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I know that we are healing together through this tragedy and we want answers of why and how. I do too. With patience and persistence we will figure this out and strive to make our school safe for our children and that they receive a high quality education. Your voice is your power and together we are stronger.

9 DR. WANZA: Good evening. I'm Valerie Wanza
10 and I'm the Chief School Performance &
11 Accountability Officer.

12 MR. MOQUIN: Good evening. My name is Jeff 13 I'm the Chief of Staff. A lot of the Moquin. 14 work that I've been focused on this past year has 15 been working with the Board and district staff 16 throughout the county on implementing the new 17 requirements of the Marjory Stoneman Douglas 18 Public Safety Act as well as facilitating a 19 comprehensive review by an independent security 20 firm to review and do security risk assessments 21 at all of our schools as well as review all of 22 our policies, and our trainings, and our staffing 23 models around security to provide us 24 comprehensive recommendations on how we can 25 further enhance security throughout the school

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I can tell you also that, based on the preliminary report which was issued in August, the School Board has already authorized investments of nearly \$31 million to address some of the key priorities that came out of the findings from their work that they've done. So thank you for being here this evening.

9 MS. POPE: Good evening. My name is Mickey
10 Pope. I'm Chief of Student Support Initiatives &
11 recovery.

DR. MAY: Hi, I'm Dr. Mary Ann May, Task Assigned Chief Facilities Officer.

14 MR. CHISEM: Let me share that this is an 15 opportunity for you all to provide some comments 16 and questions to us and we are here to provide 17 responses to you.

So if the first speaker listed above would just come up and introduce yourself?

SPEAKER: Hi, my name is \*\*\*\*\*. First, I'd like to start by wishing Lori happy birthday.

I'd also like to say that I think it's absolutely terrible that we waited almost a year for these meetings.

My first question is the portables that you

spoke of are not safe. You can shoot right through them. Is there anything that you plan on doing to make those portables safe for our students that are in them?

SUPERINTENDENT RUNCIE: Yes, there is. A couple things about the portables I will tell you. They have, you know, hurricane proof glass on them. But we heard the concerns from our earlier sessions, so we put a request in last week and hope to get an answer this week about hiring additional armed security staff for that area that would be placed out there directly. So those are -- that's the immediate thing that we are working on right now.

SPEAKER: Is there a district code red policy in place?

17 SUPERINTENDENT RUNCIE: There isn't a formal 18 policy that's formally adopted. It's coming in 19 front of the Board. February 20th is the 20 official date. There's a process that's 21 effectively defined by state law where once the 22 Board goes through additional draft of a policy 23 they can't just approve it. It has to go through 24 a couple of cycles so that the public can get 25 input on it. But we have been working on

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executing as if that policy were in effect. We have been doing, you know, code red drills around the county. So far last count we've done in excess of 1,500 of them in the district since the start of this school year.

SPEAKER: Another question. Why are there not hard corners or safe spots in all of the classrooms? I know that a few of the classrooms have been -- they have been put in but not all of them. So I was wondering why at almost a year we still don't have those in place?

12 MR. MOOUIN: So that was an issue that was a 13 recommendation out of the MSD Commission. It was 14 also something where the district's independent 15 consultant, security risk consultant, provided 16 some information to the district. And the 17 independent security firm cautioned us against 18 how we would go about implementing hard corners 19 because they were aware that the recommendation 20 came from the Commission. So we met with the 21 Board and have actually been going through a rule 22 development process to actually implement the 23 work on the safer spaces throughout the entire 24 district. That policy is also coming before the 25 Board for formal adoption on February 20th and we

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have been doing that. At a couple of schools we've piloted how we're going to go about marking those safer spaces, but what we've found as we've continued to work on some of the practical aspects of implementing it is that there are some challenges depending on the room configuration.

So most rooms, yes, it's quite simple given the fact that there's one primary entrance to the room and many of the rooms don't have windows. But when you start looking at several of the designs throughout the district and you get into aspects of multiple entrances into the room, windows, that may be a bank of windows, that may be a wall, you start to find that what the guidance would be is depending on where the threat is coming from. And what the experts have been telling us is that depending on where the threat would come from would depend on where you would potentially designate for safekeeping. And so that's been one of the challenges.

The other thing is that the Board authorized us to move forward the start of implementation even though the policy hasn't been officially enacted yet, and we were looking to reach out to our law enforcement partners to help us in order

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to -- I think we have somewhere near 30,000 classrooms throughout the district, so to be able to implement that expeditiously we were going to rely on assistance from law enforcement agencies to assist us in identifying through their expertise where they believe that safer space should be in the classrooms. Many of our law enforcement partners are very eager to do that and we've been working with some of the cities to facilitate their SROs in helping the school staff identify them, but, quite frankly, some of the law enforcement agencies have not wanted to take on that burden, so we've had to go ahead and look at, for at least schools in those jurisdictions, how we're going to go ahead and implement the policy in a different fashion than we first anticipated.

18 But the answer is, the district is willing to 19 go do it. We are moving expeditiously. But 20 we've also been reaching out to other school 21 districts throughout the entire state who have indicated that they, too, are implementing it to 2.2 23 see how they've overcome some of these obstacles. 24 And what we're finding is that it's not unique to 25 Broward and each district is kind of going about

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But we are moving to do that. It's something that the Board is committed to doing and I believe we've already at least in a majority of classrooms of at least four schools piloted it so that we can get some feedback from the students and staff in terms of the graphic inquiries to designate the safer space as well as its size and its general location on the corner.

So I hope that answers your question.

SPEAKER: Thank you. Another question to Mr. Runcie. The door hardware you spoke of that was changed here at this school --

SUPERINTENDENT RUNCIE: I'm sorry, the door?

SPEAKER: The hardware on the doors that you spoke of that was changed, what's been done in other schools in the district?

18 SUPERINTENDENT RUNCIE: So we haven't had 19 some district-wide changing of locks. As we do 20 at the beginning of school we change the locking 21 hardware, but what we directed schools back last 22 year, last spring, was to ensure that all 23 classroom doors are locked while school is in 24 session. So that's something we continue to reinforce at all of our schools to ensure the 25

doors are locked, that they're not being propped open for any reason. And just really being kind of vigilant on our campuses about that.

SPEAKER: I have been told that in -- at the School Board you've had metal detectors put in. What about our schools? What about wands, possibly, or moving metal detectors around just randomly surprising students, just something to deter students from bringing weapons into your school?

11 SUPERINTENDENT RUNCIE: That's a good 12 question, and let me just first clarify, the 13 School Board doesn't have metal detectors. We do 14 use wands on days that we have School Board 15 meetings but it's a general practice any day that 16 you come to the KC Wright Building we go don't 17 have wands or metal detectors, only on School 18 Board meetings and workshops. We are discussing 19 other ideas. As I promised this community we 20 would go back and revisit and relook at the idea 21 of metal detectors, not withstanding there are 2.2 significant challenges around that. But we are 23 evaluating, you know, as we speak a proposal from 24 a vendor. Right now staff has been working 25 through those details. We will be bringing that

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proposal back to the Board sometime this month so that we can get a determination, hopefully, before this month is over on what we'll actually do here at this school in terms of entry point metal detection.

So that's -- that's still on the table and we are looking at some actual alternative pieces. The last piece you mentioned is also an idea we'll explore once we have some place where we're actually using key point metal detection. But, yeah, one could envision the scenario where we would have some type of portable type devices where we could go and do some random checks at schools, those places where we know there may be some concerns, but just some random ideas like So we're looking at all those as well and that. those discussions have been initiated with the School Board. Right after our second community meeting we were able to do that.

20 SPEAKER: Thank you. And another question. 21 As far as substitute teachers, I heard from my 22 child, as well, that they've come in and -- he's 23 had a substitute during the program and they're 24 not well trained as to what to do during an 25 emergency. So what are you going to do to make

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sure the substitute teachers are trained properly so that our students know what to do and they are led properly in case of an emergency?

4 DR. WANZA: Good evening again. Valerie 5 Wanza, Chief Performance & Accountability 6 Officer. Our Talent & Acquisition 7 Non-Instructional, they actually facilitate the 8 professional development as far as substitute 9 teachers, so we have put in a component in 10 substitute teacher training regarding emergency 11 drills, code red drills. I've also worked with 12 the principals and continue to do so regarding 13 having some kind of orientation or a buddy system 14 for teachers that, you know, there's a sub next 15 door, what's the plan in place that we orient 16 them? There's a buddy system. But we also -- we 17 have put that into the sub training and we will continue to do it as we orient new substitute 18 19 teachers into the school district. 20 SPEAKER: Thank you. 21 DR. WANZA: You're welcome. 22 SPEAKER: I thank you for your time and I 23 just want to say that I just think it's sad that, 24 again, it took a year for this. And then also in 25 our county nobody has done anything over these 17

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days to honor the victims or -- I know West Palm Beach started the 17-day Kindness Act that they have had all their teachers and students doing, Gainesville started something that has honored each and every victim, but nothing from our county. And I just thought that was very sad because this happened in our county. So --

8 SUPERINTENDENT RUNCIE: Ms. Pope, could you 9 maybe talk to the commemoration activities that 10 we have been planning for at least three or four 11 months as well as the outreach we have done with 12 all 60 -- 66 other school districts in the state 13 in asking them to -- I've personally done that to 14 honor the victims and this community. So there 15 are activities going on in all districts in the 16 state, including on February 14th all school 17 districts in the State of Florida will be holding a moment of silence at the same time we will be 18 19 observing that here in Broward County. We 20 provided scripts and information for all the 21 schools. We have also a variety of commemoration 22 activities that we have planned here and some 23 very extensive for Broward County. So, Ms. Pope? 24 MS. POPE: Good evening again. So there has 25 been some activities occurring in collaboration

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Page 21 1 with many partners across the county. I know 2 that HandsOn Broward has been working with 3 families of the deceased and have put on a number of commemorative activities over the last few 4 5 But what has occurred for us within the months. 6 district has been a collaborative effort, as the 7 Superintendent said, over the last four months 8 with a number of entities in the county, the City 9 of Parkland, City of Coral Springs, Children 10 Services Council, United Way, HandsOn Broward, to 11 name a few. We've all come around to 12 thoughtfully plan activities for commemoration. 13 Many of these activities are occurring this week 14 and in particular on the 14th on the day of the 15 one-year mark. Superintendent mentioned that we 16 have a countywide planned moment of silence. 17 Along with that are a number of activities 18 relating to service. Very early on we identified 19 a theme to honor our 17 fallen Eagles and to 20 also, I guess, truly support and represent those 21 who have also been injured. The theme was around 22 service and love. And I'm understanding that 23 February 14th is also a time that we celebrate 24 Valentine's Day to show love on that day to one 25 another, and we embrace that idea along with the

Page 22 idea of service and so the entire county, every 1 2 school in the district, will be engaging in 3 activities of service and love. The committee 4 that we put together with the collaborative role 5 of the folks that I mentioned earlier, we 6 researched service activities to provide all of 7 our schools choices to engage in their local 8 communities. We also have activities that are 9 being planned in this community around service 10 and love. There are some school-based activities 11 at Marjory Stoneman Douglas for staff and 12 students who will be there on that day and then 13 there is activities that are occurring at Pine 14 Trails Park locally. And across the county youth 15 groups doing all kinds of service activities. We 16 really have to come together around that day 17 being a day that we keep everyone safe as they 18 engage, both physically safe but also 19 psychologically safe. And so part of our plans 20 were around providing mental health services on 21 that day, ensuring all of our clinicians are in 22 place to address what students and staff may be 23 going through emotionally as well as the larger 24 community. So our wellness centers are poised 25 and ready. The Resiliency Center at Pine Trails

Park is poised and ready. So there is a guidance that we provided to all of our school leaders and that guidance has been shared. We also provided parents with some resources on how to support their children throughout this period. So there has been some thoughtful work over the last three months around the commemoration.

MR. CHISEM: Thank you. Please state your name.

10 SPEAKER: Good evening. My name is \*\*\*\*\*. 11 My son who is now a 12th grader was in a 12 Holocaust class last year when Stoneman Douglas 13 was hit with a tragedy on February 14th that 14 impacted an entire community and changed lives 15 around the world.

Prior to February 14th there were multiple incidents around Broward county such as fights, threats and deaths. Students, teachers and parents have spoken out asking for help with little change. Little was done. What makes their lives less important?

Before February 14th teachers, students and parents spoke out about the shooter asking for help based on their school experiences. Little was done. Since the massacre students, teachers

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and parents have been pleading for change. Still little has been done.

Our badges, single point of entry, campus monitors that are paid nearly nothing don't solve our problem. We still have fights, we still have threats and we still have students with mental health issues and something more needs to be done. The matrix needs to be changed.

Here is a solution, we need a person responsible for follow up with regard to fights, threats and mental health related issues in all schools.

Last year at a meeting I asked for a liaison, a person leading a task force. Let's call this person a discipline liaison or whatever you choose.

Can you submit today to create such a task force?

19 This would help all types of kids and 20 psychologists. This person would be the liaison 21 between the school and an alternate program to 22 help prevent tragedies and help protect all 23 students and teachers in Broward County. 24 Scott Israel was held responsible for

Scott Israel was held responsible for officers' inaction on February 14th, not all.

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Are you going to be held responsible for the lax discipline matrix that enabled the shooter to get detention after suspension after expulsion, but be returned to our school? I am sure that if you or anyone on the School Board were in the shoes of people impacted by tragedies in Broward County, not just in Parkland, you would be up here fighting for change.

9 We not only need change, we need quality 10 through our Broward County Schools. Why did it 11 take February 14th for safety issues to be 12 implemented?

So I'm asking you, can you formally create a discipline liaison with a task force to follow up on students who return to school?

Will you change the disciplinary matrix that has caused previous incidents around Broward County and was the precursor for the tragedy at Stoneman Douglas on February 14th?

20 SUPERINTENDENT RUNCIE: All right. Thank 21 you, ma'am, for those questions.

First, let me explain the discipline matrix and how that works. The discipline matrix is actually conceived and developed through a committee structure of stakeholders that includes

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parents, teachers, union representatives, and other groups. There's four or five major entities that are involved who developed that discipline matrix. And I think Ms. Pope can actually speak to it in detail.

That discipline matrix is then presented to the School Board. The discipline matrix is something that's developed, it's not from the Superintendent's office, it's actually something that's developed by the community and then presented to the School Board to be passed.

So I will have Ms. Pope walk through some of those details, then I'll circle back with answers to the other questions.

15 MS. POPE: Yes. The guidance to develop a 16 Code of Student Conduct and also the discipline 17 matrix begins with the law. We are provided with 18 laws that allow us to place certain offenses into 19 our disciplinary policies. One such law a called 20 a zero -- Florida Statute Zero Tolerance for 21 Crime and Victimization. And it outlines and 22 requires each school district, school boards, to 23 enter into an agreement with the county sheriff's 24 office, local police departments, specifying 25 guidelines for ensuring that acts that pose a

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serious threat to school safety, whether committed by a student or adult, are reported to a law enforcement agency. It goes on to speak to that that agreement also must include the role of school resource officers in handling and reporting incidents and the role of school officials. And there are certain incidents that a school official may handle without consulting or filing a report with the law enforcement agency. And then it specifies what those are. It goes on to speak to petty acts of misconduct and misdemeanors. It goes on to speak to disorderly conduct, simple assault or battery or affray, theft of less than 300, and it specifies those pieces that do not require law enforcement involvement.

17 So we begin with that law, then we go on to 18 what we call assessor requirements and those come 19 from the Department of Education. And that 20 provides us with further guidance on what needs 21 to go into your Code of Conduct. And it even 2.2 tells us -- provides us with specific guidelines 23 as to what the consequences should be. So it 24 starts there.

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We then come together, as Mr. Runcie said,

Page 28 and we bring together a collaborative committee. 1 2 So the task force that you're requesting does 3 exist. In fact, there are three groups that come 4 together around building our Code of Student 5 Conduct and the matrix. And those groups are the 6 Code of Conduct Committee, which does have on it 7 teachers, staff, school administrators, as well 8 as designees that are assigned by School Board 9 members and the Superintendent that provide 10 The second group is what we call our quidance. 11 collaborative agreement on school discipline, 12 it's our eliminating school to prison pipeline, 13 which is made up of community members as well as 14 administrators from the district, teachers from 15 the district. The Teachers Union sits on that 16 committee. We have a number of youth serving 17 organizations that sit on that committee and they 18 provide input as well. The process then goes to 19 several workshops with our School Board. Thev 20 receive those recommendations and make some 21 decisions as to what is going to end up in the 22 policy that is approved by the Board. So several 23 workshops as well as the Board approval process. 24 So it is a collaborative process and it does 25 take into consideration the law and what the

local community tells us that they'd like to see in terms of how we discipline children in our schools.

SPEAKER: It obviously needs to be changed. SUPERINTENDENT RUNCIE: So there are changes that we have implemented. I will just highlight some of the additional things. So one, especially around threat assessments, so what we instituted at the start of the school year back in August is that once a student gets to their second behavior offense it automatically triggers a threat assessment which brings in a threat assessment team which includes law enforcement. So that piece has been put in place.

15 Secondly, we have put in an audit program to 16 audit discipline records, practices, as well as 17 threat assessments at schools. So that is in 18 place for this year. At our School Board 19 Workshop on February 26th those -- the discipline 20 matrix program that we have in the district we 21 will recommend some additional changes as a 2.2 result of the commission's work. One is around 23 the number of referrals to the program, so 24 setting some cap on that. The second is around 25 resets, where you don't get a reset when you go

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into a subsequent year. We have been following that this year as well. And then the last piece is there is some statewide database called PreventionWeb where you upload some of these things that's different than what we formally provide to the state as well. So those are some additional changes that will be recommended to the School Board. So there are things that are to be put in place. There are additional changes that we are continuing to make as well.

11 DR. WANZA: So the only thing I was going to 12 add is that all schools have something called a collaborative problem solving team and it has 13 14 representation from school administration, from 15 teachers, from technicians like guidance 16 counselors, family counselors, social workers, 17 psychologists, as well as the parents are invited 18 to participate to look at a child's history and 19 it could be for behavior or academic concerns, 20 recommend interventions that could be implemented 21 to address what seems to be the need or the 2.2 deficiency of the student at the time, and that 23 is for -- any teacher or any school employee can 24 recommend a child to the collaborative problem 25 solving team and it's for general ed as well as

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special education students. And we also have what's called a behavior intervention team, which is a district level team that can work with the collaborative problem solving team in order to determine if it is time for a child to possibly be re -- to be reassigned to another location. And that is typically when the deferrals and the applications, for lack of a better term, for a student to be transitioned to our alternative school settings. And we have those meetings almost weekly.

SUPERINTENDENT RUNCIE: So the final thing I'll say on this is that, yeah, we have these things in place, we have made some changes.

15 The challenge and the test will be the 16 development of implementation so that it's done 17 consistently and comprehensively across every 18 school. So, for example, the threat assessment, 19 that policy comes before the Board tomorrow. А 20 couple of changes there are, one, requiring 21 principals to review and sign off on those threat 22 assessments. Number two, have the principal's 23 supervisors, our cadre directors as we call them, 24 also review and ensure that that is done. 25 So we're adding two layers of accountability

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on top of it now as well to make that this is actually being done consistently across the district.

SPEAKER: Just one thing I have to say. I just feel very sad because in past years you've had people from other communities crying out for help, and, unfortunately, it took what happened at this school to really start action. And I understand that you are saying that you're putting these rules into Stoneman Douglas now --

SUPERINTENDENT RUNCIE: No, this is across the whole county.

SPEAKER: -- but there are certain things, like you said, hardware, everyone across the board deserves equal.

SUPERINTENDENT RUNCIE: Thank you, ma'am. We would agree 100 percent. And, of course, I would say that is absolutely consistent with every conversation we've had with this School Board. And I'm sure Ms. Alhadeff can confirm that.

So as we look at priority investments that we have made, so Mr. Moquin, for example, identified the fact that the Board has authorized an additional 30 -- almost \$31 million in priority investments, those investments are to increase

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the number of cameras across the district, adding another 2,500 cameras to the over 10,000 that we already have. It also is to provide additional radios to improve communication across our campuses, and then begin to place our intercom systems across our schools starting with our secondary schools and centers. All those investments, all those conversations are done across every school in the county.

I would say that we have been on record year after year asking our state legislature for additional funding for safety, mental health services and supports, and, yes, it took this tragic event to actually create a budget to give, not just Broward County, but the entire state what has been asked for quite some time.

MR. CHISEM: Ms. \*\*\*\*?

18 Thank you. My name is \*\*\*\*\* and I SPEAKER: 19 had students in the 1200 building that day and 20 I'm here for my senior and my sophomore. And my 21 question is along the lines of what we were just 22 talking about. But my senior is going to be able 23 to graduate from Douglas but my sophomore is not because she asked to transfer. So she's at Coral 24 25 Glades. And part of my question is to get some

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examples of those that you were just talking about, because although one of my kids was not able to stay here, I'm just blessed that I have them both and I'm very sorry for your loss, Ms. Alhadeff.

So not just our community here but our community as a whole and the other kids at the other schools, those \$31 million and all the other moneys that we're going to be getting, SROs, hard corners, pilot schools, all these things I keep hearing about, all the things that the media and things that I hear in the news, I guess exactly is where can we find that information? Every time you get these things done, where do we find that information.

16 SUPERINTENDENT RUNCIE: Thank you for that. 17 So what we've committed to is, one, posting, you 18 know, information, questions from here and 19 answers on our website. So we'll have those 20 available. We have now created a new office in 21 this district which we had promised we would do, 22 the Office of Safety & Security. We are looking 23 to hire a professional into that and additional staff. 24 That was part of that 30 -- 31 million 25 that was proposed.

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Page 35 So, as part of that effort, we will continue 1 2 to provide information out there or maybe create 3 a section on the district website that will be 4 specifically about all of the safety measures 5 that we're doing in the district, the status of 6 where we are, so people can have, effectively, 7 the same type of dashboard that we have in terms 8 of what's being implemented and what the status 9 is. So we need to do a better job of putting 10 that out there for the community so you can see 11 So we're working with our communications it. 12 office and others to develop what that looks like and hopefully within, you know, the next two, 13 14 three weeks or so we'll be able to have something 15 out there at least to start where we can post 16 that information. We will send -- you know, 17 we'll let folks know when it's available. 18 So thank you for that question. 19 And I hear that some of our schools SPEAKER: 20 are pilots, some of these things are being 21 implemented in some of the schools. Are some of 22 those schools some of the schools where our kids 23 happen to go to because they couldn't stay here? 24 MR. MOQUIN: So the pilot around the hard 25 corners was simply to get feedback on the visual

graphic that we were going to use. 1 It wasn't to 2 suggest that those schools are the only ones that 3 are going to participate. We are looking to roll the hard corners out district wide as 4 5 expeditiously as we can. So MSD was one of the 6 schools. We also chose another high school that 7 has the same exact same footprint that kind of 8 stood out. And based on the feedback we've 9 gotten, we've actually made some changes to the 10 color and to the size and to the location. So 11 these things are going to change. I will echo 12 what Mr. Runcie said, you know, there is a 13 balance between the work we do recognizing that 14 the needs of this community are greater 15 potentially because of the trauma than the needs 16 of the other, while still having a systematic 17 approach of implementing, you know, some of the 18 physical enhancements that we're doing. But I 19 can tell you that, like as we start to roll out, 20 whether it's the phase two of the video 21 surveillance cameras I just spoke of where we're 22 adding 2,500 cameras throughout the entire 23 district, which includes analytical cameras, at 24 every single one of our campuses, we are 25 implementing a more robust centralized monitoring

Page 37 and communications center, the work around the 1 2 intercom systems in order to enhance the 3 communications -- it's like right now the way 4 that the intercoms work is in order to project 5 your voice or your message over the intercom, you 6 have to be in the front office to do it. And so, 7 you know, in an emergency situation, you know, 8 with the upgrade we're doing to a digital 9 platform for the intercom systems, we can 10 prerecord emergency messages. You can remotely 11 engage or initiate those messages from your phone 12 or from the central monitoring station that we're 13 looking to do. So those are things that, even 14 though we're doing them systemically across the 15 whole district, know that this zone is the first 16 zone in terms of the execution of a lot of that 17 work to build off some of the enhancements that 18 we've already done here at MSD, but then also 19 recognizing that, you know, some of the needs of 20 this community are greater because of the 21 tragedy. 22 Are there any timeframes for those? SPEAKER: 23 MR. MOQUIN: These are excellent questions 24 and I'm thankful for them because those are the 25 things that we're doing right now. There are --

like I'll just tell you that the phase two of the video surveillance cameras, that work is going to be done by the end of this school year. The additional radios, there's really two phases to that project. If you've been reading in the paper about the district -- the countywide communications system, there is a need for us to remove our buses off of the 911 system. So that work is undergoing with the county and that should all be done before the start of the new school year, as well as the purchase of the additional radios and repeaters to enhance the school communication networks, the local networks within each of the schools.

15 The intercom system we are looking to go out 16 for bid next month and do a large chunk of that 17 work over the summer as well, but we need -- it's 18 hard to give a definitive date on that now 19 because we have to engage a partner and go 20 through a competitive solicitation process to 21 identify the successful vendor. So, obviously, 22 until we have them on board it's a lot harder to 23 gauge. But I know from the installation work and 24 the wiring work that they're going to do, a lot 25 of that work is going to need to occur over the

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summer or over winter break or spring break, the long times when there is no class in order to change those systems out.

And the Enterprise Risk Management division, tomorrow there's a special School Board meeting at 9:30 where we're recommending a candidate to be appointed as the new Chief of Safety, Security and Emergency Preparedness Officer. That will serve as the one-stop shop for all things safety and security in this district. And we're hopeful that we can build out that division by utilizing some existing resources within the district that already exist, but then as was mentioned, there's an additional \$3.2 million that the Board has approved for resources and we're hopeful that we can build that out for the start of the new school year as well.

18 SPEAKER: And my last question. I came in 19 one day and we were having one of those code red 20 drills and we went from not having those to 21 having them monthly. But then where we stand 2.2 outside, particularly here at the school, it's, 23 to me, even more dangerous. Because they're 24 pretty much standing just out there. So 25 inclement weather or to just whoever sees them go

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by as they go by. So, I don't know, I know that they don't have anywhere else to stand, but that's just kind of -- it was just weird to me seeing them. Because I was standing outside to turn into the school as they were all standing outside to go back into the school.

DR. WANZA: So I'll just say I'm not certain that -- that is not protocol for our code red. There may have been something where you have a code black where you have to actually evacuate the school. And, unfortunately, you know, in a situation like that, they have no choice but to go outside. And you are correct, they are now standing outside in open areas in an open field. But if we have to evacuate the school for a gas leak or a bomb threat, then traditional --

SPEAKER: It was a drill. It was a drill. Because I asked my children what it was. So it was a fire drill. It was a fire drill.

20 DR. WANZA: So fire drills you have to 21 evacuate and go outside, so, yeah.

SPEAKER: I just don't know. As a parent I was like, it's a drill, they have to go outside. And after going through the trauma, I'm just thinking, I don't know, it's just -- I'm just

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bringing it up.

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2 MR. MOQUIN: Yeah, I think this is excellent 3 and just for the benefit of the entire audience, 4 so our code red protocols are when there is a 5 threat on campus. So an active assailant 6 situation our code red is to serve as the 7 foundation for how we want our staff to respond 8 in order to try to mitigate the risk. We did 9 that training -- we do that training annually 10 with all of the staff and it's cascaded down to 11 the students. And then prior to the tragedy what 12 we would do is, the three major codes, which are red, yellow and black, we would rotate each year 13 14 and they would do an observed drill. Now, the 15 new Marjorie Stoneman Douglas Public Safety Act, 16 it requires that we do our active assailant 17 drills as frequently as all of the other 18 emergency drills. And so the National Fire Code 19 requires we do a fire drill every month. And so 20 that had become the standard on why we were 21 conducting code red drills at every single school 22 every month. 23 Now, I will tell you that some of the 24 recommendations that came out of the independent

risk consultant engagement is we know or we're

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going to be looking at totally revamping our entire code system because there's seven of them right now. There's seven different colors. And what we're learning is that there are basically three actions that in a drill situation you're going to do. You're either going to evacuate, you're going to stay put or you're going to shelter-in-place in some form or fashion. And so we're looking to simplify it, but more importantly, right now our training that we deliver is the same training to everybody. And what we've learned is -- or what's being done now is we're going to be developing role-specific threat-specific training that we're going to roll out more than one per year. It will happen -- it will occur more frequently, but one of the things we recognize, to your point about trauma is, there's a concern now that if we're doing code red drills every month, it's desensitizing the students. And so I know that there's already some work being done to legislatively change that and I know there are some discussions that have already occurred with fire officials about even potentially reducing the number of fire drills, particularly at the secondary levels. Because by

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the time you become a high school student you've been through fire drills enough that you shouldn't have to do one every single month.

So those things are known and those are things that are going on through the legislative session to try and make some tweaks to further enhance the training that's done.

MS. ALHADEFF: Mr. Moquin, can you clarify for everyone, you said before we did red, yellow, black drills and you said they were observed drills. What do you mean by that?

12 MR. MOQUIN: Yeah, so the way that our 13 process is is that every school has a school 14 security plan that they're required to update at 15 the beginning of the school year. And then what 16 would happen is a team member from our special 17 investigative unit would arrange to meet -- every 18 school has a designated safe team that's 19 comprised of administration, counselors, campus 20 monitors, security specialists, generally the 21 lead custodian's on it, and an individual would 22 come out to schedule the training for the staff 23 and then to schedule a follow-up -- a follow-up 24 drill. And so on the day of the drill the team 25 member from the special investigative unit and

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Page 44 1 the SRO and potentially law enforcement, if they 2 would do it, they would come out and observe the 3 execution of the drill. And each year it would rotate between the yellow and the red and the 4 5 black and then they would offer their feedback in 6 terms of how the safety could go back and further 7 enhance their protocols on conducting those 8 drills. I hope that answers your question, Mrs. 9 Alhadeff. 10 MS. ALHADEFF: Thank you. 11 MR. CHISEM: Thank you. Ms. \*\*\*\*. 12 If the next three speakers could come up to this area it would be great. 13 14 SPEAKER: Good evening. My name is \*\*\*\*. 15 And my question is pertaining to the security 16 persons hired throughout Broward County Schools. 17 Whose job is it to secure the single point of 18 entry gates? 19 I would like to know if these positions 20 throughout the county are currently receiving 21 training and if you could give some specifics as 22 to what the training entails and what their 23 responsibilities are. 24 SUPERINTENDENT RUNCIE: All right. So I'll 25 give you a little bit about the training and I

think Mr. Moquin has looked into this recently because we are also looking to enhance the training, but one of the things that we found in the feedback that we've received as we moved into our new protocols last spring where all our campuses are on lockdown during session, those that don't have a single point of entry implemented yet, the security staff is currently putting a significant burden on the schools. So a couple of things. One is the single point of entry projects. They were all expected to be completed by the start of the next school year. I think we have somewhere around 85 percent of the schools completed today. There are roughly about 41 schools, I believe, outstanding and we hope to be able to cut that number in half by the end of March. We believe there's another 20 or so to go after that.

In addition to that the referendum that we put on the ballot last year was to enable us to hire additional security monitors and security specialists so that we could staff them at the elementary level in the district to be able to add those additional resources on campus. We are working with our security risk consultant, Safe

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Havens, to identify and put into place additional training for our security monitors and specialists and that will go along with the changes in the job description as well as changes in oversight on those positions in the school.

Mr. Moquin, did you have anything to add? MR. MOQUIN: Just, hopefully, I can add to the Superintendent's answer.

So right now when you look at a school campus there are three primary security positions; right? So there's an SRO or an armed guardian now, there is security specialist positions that are -- that their major qualifications is that they have two years of either police or military experience, and then there's a campus monitor position that is primarily an observe-and-report 17 sort of security position that has -- you know, that is a lower paid position.

19 And so those are the -- those -- all of those 20 positions are very decentralized. So 21 particularly the security specialists and the 22 campus monitors, which are district employees, 23 you know, they are sourced by the school based 24 administration. They have -- their calendars 25 largely coincide with the student calendars and

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Page 47 1 the teacher calendars, and so one of the things 2 that we are working on, as the Superintendent 3 said, is a revision to their job descriptions so 4 that way we can clarify and point out more of 5 from a central standpoint what we feel their role 6 needs to be on a school campus as it relates to 7 safety and security and help in the sourcing of 8 those individuals, as well, but also look to 9 potentially expand their work calendar so that 10 there's opportunities that we can have ongoing 11 professional development that doesn't take away 12 from the school when they're supposed to be 13 providing security, either for the staff and/or 14 the students. So those changes to those two job 15 descriptions are going for first review, we're 16 targeting March 5th, there's a requirement to 17 notice them in the newspaper, and if for some 18 reason -- I was working on that this morning, in 19 fact, to make sure that it had gone out to meet 20 the statutory requirement for 15-day notice. So 21 we're targeting March 5th. 22 The other thing that the Board has approved 23 as part of that new division and the resources

supervision. So each -- we would have seven

that they provide is to have some field

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1 positions. They would each be assigned a 2 geographic area of the county and they on a daily 3 basis will visit their schools and work with the 4 school administrators around issues being able to 5 check in with campus monitors and security 6 specialists to push out any information that they 7 need to know about different initiatives that are 8 ongoing, to see if there are issues with needs 9 for professional development from the principal's 10 standpoint, as well as serve as an advocate for 11 the school as it relates to the SROs who are not 12 our employees and liaison with the respective law 13 enforcement agencies and jurisdictions around 14 issues that are going on with the SROs. So those 15 are some of the things that are going on. 16 SPEAKER: Okay. So just to reiterate,

currently, there is no training?

18 MR. MOQUIN: They get trained. There is --19 and, again I can get specific information when we 20 post the responses, but I believe there's like an 21 eight-hour professional development requirement 22 currently in the contract. But that professional 23 development goes to a whole bunch of different 24 issues that may not be specific to their role. 25 SPEAKER: How many hours did you say, eight

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hours?

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MR. MOQUIN: Eight. I believe that's the number in the contract. I'll have to double-check.

5 So, again, as I stated, one of the challenges 6 with professional development across the board, 7 whether it's safety and security, is when you 8 look at employees' work calendars. So some -- so 9 I believe the campus monitors are a 186, and I 10 know that doesn't mean anything to you other than 11 to tell you that that means they work when 12 school's in session or they work on planning days 13 when there's still activity on the campus. So 14 taking them away from the campus there are no 15 other opportunities for me to give them 16 professional development. So we're looking to 17 expand their calendar. So much like teachers 18 might come in days early, we'll have them come in 19 even before the teachers report to work so that 20 we can deliver ongoing professional development 21 to them. 22 And I just wanted to speak to the SPEAKER: 23 fire drill and the code red once a month. 24 My concern with my children is they are

getting the fire drills, but I -- I'm looking for

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them to know where to evacuate throughout all of their classes. Where would they evacuate from the cafeteria? Where would they evacuate from the auditorium? And if that would be something that someone could look into so the students know in each room where that would happen?

7 SUPERINTENDENT RUNCIE: Yeah, so one of the 8 things that we -- you know, the feedback and Mr. 9 Moquin indicated earlier about, you know, doing 10 the same drill month after month and the downside 11 to doing that is that we've got to change how we 12 actually do the drills so they're actually 13 scenario based looking for different, you know, 14 circumstances. So, for example, you know, we 15 talk about the, you know, the safer corners in 16 the classroom, if you actually have multiple 17 entrances to a classroom where you have windows 18 there, that will change. It's not like there's 19 one, the same place every time. So we've got to 20 get smarter about what we do. And sometimes some 21 of these issues get reduced to very simplistic 2.2 things in the media, but in reality they're a 23 little more complex than that. We have to rely 24 on experts and folks to advise us. And our job 25 is to make sure that we're doing it right to make

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sure our kids and our staff are as safe as possible.

So we will be, as part of the training we'll be doing around code red as we change that going forward is to change it so there's a scenario based approach to it.

7 MR. MOQUIN: And currently what we've done, 8 too, is work with the principals. We had to 9 figure out what to do with the principals, so 10 what we're telling them to do now is change the 11 time of day that you do the code. Do a code when 12 you're not on campus, have your AP do it, because 13 there needs to be more people that are aware 14 because we want to change the scenario, as the 15 Superintendent said, so that there are times when 16 the kids are at lunch or at the beginning of the 17 day or the end of the day or dismissal when the 18 emergency or the threat is presenting itself. So 19 our principals have been instructed to amend 20 those things. Have a member of your staff call 21 the code so it's not your voice all the time on 22 the intercom that the students and faculty hear 23 and know, you know, that we're changing up the 24 scenario. 25

SPEAKER: Okay. Thank you.

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Page 52 So before you go, on your fire 1 DR. MAY: 2 drills, another thing that we're working on is 3 doing some fire safety education with the kids; okay? We have the option at different times to 4 5 be able to waive some of the drills. One of the 6 things the district is doing is trying to give 7 kids fire safety education that they won't just 8 use here at the school, that they can apply it at 9 home, they can apply it when they're out with 10 their friends. They know to look for their 11 exits. They know what's safe and what's not 12 safe. So we're trying to prepare the kids as 13 they get older to be able to go out into the real 14 world, you know, when they leave high school and 15 that they will be able to have those safety 16 skills already embedded into them. So that is 17 something we are working on. 18 MR. CHISEM: Mrs. Alhadeff? 19 MS. ALHADEFF: Mr. Runcie, I just wanted to 20 clarify what you said about single point of 21 entry. 2.2 MR. RUNCIE: Yes. 23 The SMART Bond started in 2014 MS. ALHADEFF: 24 and we're five years later and you said that we 25 still have 41 single point of entry projects

incomplete. Is that true?

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SUPERINTENDENT RUNCIE: That is correct. The original schedule on the SMART Bond, it was to complete all of these projects by the year 2021. So in the fall of 2017 the School Board at a

workshop directed staff to pull out the single point of entry projects and expedite that and try to get those done early. So rather than having this go out to 2021 we are completing all of the single point of entry projects this year in 2019.

MS. ALHADEFF: Okay. And Coral Springs High School had a gun come into the school but they still do not have a single point of entry?

DR. WANZA: It's currently under construction.

SUPERINTENDENT RUNCIE: It's one of the schools we prioritized. It's under construction now. I don't have the estimated completion date. I can get that for you tomorrow; if you would like that.

MS. ALHADEFF: And I have one more question. Mr. Runcie, in 2013 you wrote a letter asking for the monitor's job description to be created. How come that never happened with additional training for the monitor?

Because on 2/14 the monitor was not trained. He saw something and did nothing. Why has that not been done since 2013?

SUPERINTENDENT RUNCIE: Well, I believe 4 5 there's a number of things that we have done 6 since 2013. I know the challenge with the 7 monitors is it's a very decentralized position at 8 this time and one of the things that we will do 9 now moving forward is to centralize that more so 10 that we can ensure that it gives a consistent 11 level of training across the district. But, you 12 know, since then I know we've implemented things 13 like active assailant training, which we do in 14 collaboration with all of our municipalities. Ι 15 actually participated in one of those field 16 exercises and we continue to roll those out 17 across the district and we have been doing what we can with the resources that we have. 18 MR. CHISEM: Mr. \*\*\*\*? 19 20 SPEAKER: Hello, \*\*\*\*\*, and I just have a 21 couple of questions. 22 So one of my questions is, what is Broward 23 County policy or directive regarding safe zones 24 in our classrooms and having no more than 25 25 students due to the fact that only 25 students

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can stay in the safe zone?

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MR. MOQUIN: Well, first I would say that what you're pointing out are practical limitations of the policy. So part of the reason why the consultants cautioned the district about trying to put a line on the floor and suggest that as long as you are on the other side of that line that you would be safe is that that's -that's not practical.

10 And so there are limitations and that's why 11 the way that the district is choosing to 12 implement the policy is through identifying 13 either one or multiple what we're calling safer 14 spaces. And what the consultant has told us 15 that's more important than the envelope or the 16 line is the orientation that's given to the 17 individuals in that classroom. In terms of if there were a threat, depending on what the nature 18 19 of the threat is and where the threat is 20 presenting itself, how you would react in that 21 situation. So there are situations where the 22 advice to the occupants of a classroom would be 23 to leave the classroom, not to necessarily go 24 into a corner of the classroom. 25 So you are suggesting to leave the SPEAKER:

classroom while it's under fire?

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MR. MOQUIN: That's not what I'm suggesting. I'm suggesting that, given the nature of the threat and where the threat is presenting itself would dictate what the proper -- how you should react to that threat.

SPEAKER: So the safe space environment in my classroom was not based on a person hiding, so he had to lay on the floor while the event was happening, hands above his head. If the man saw through the window he could be seen and could have been killed.

13 MR. MOQUIN: I'll just say that one of the 14 things that we're trying to stress as we move 15 forward with this implementation is that it is 16 not an absolute situation. So, you know, the 17 reason why we're not calling it a hard corner, 18 we're calling it a safer space is because there 19 are practical limitations. And I think what 20 you're articulating are, in fact, some of those 21 limitations. And one of the things that I've 22 stressed to the School Board as we move forward 23 into the rule adoption process is recognizing 24 that the safer space policy and guidance that 25 we're giving is really a policy of last resort.

So one of the things that we have been trying to emphasize as we've gone through this is to say that there's no one solution that's going to guarantee the safety of our staff and students on It's really through an overlapping of campus. multiple strategies that starts with enhanced mental health and wellness programs, enhanced threat assessments. Physical hardening of the schools obviously plays a factor in it. Better collaboration with our law enforcement. It is going to be -- better training. It is a combination of a litany of strategies that's going to hopefully make our schools safer.

14 SPEAKER: So in my classroom there is a safe 15 corner indicated on each wall, it's spray painted with a red icon. However, the portables do not 16 17 have a safe icon anywhere and we are expected to 18 lay on the ground with our hands above our head. 19 How does this keep a student safe? Suppose he 20 does break the window, what do we do, just lay on 21 the ground?

SUPERINTENDENT RUNCIE: Again, as Mr. Moquin indicated, there are, you know, limitations in any of these structures we're in. This concern about the portables has come up. We are looking

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to add as quickly as we can additional armed 1 2 staff at the portables. Remember, those are not 3 permanent. Those are temporary structures until 4 we build the new building, which is scheduled for 5 occupancy, I believe, in the start of the school 6 year August 2020. If I'm incorrect, Ms. May, 7 please correct me. But we've already been 8 working with architect/designers to put the main 9 facility in place. We've obviously had a very 10 different look at how we design that facility 11 versus how campuses and schools throughout 12 Broward County and Florida have been put together 13 in the past. So that's a temporary situation and 14 we are going to do the very best we can to 15 enhance security. I think, as I indicated, we 16 have hurricane proof glass there as well. We are 17 going to try to add additional security staff. 18 That's the request that I put in to the sheriff's 19 office to see what additional staff we can put 20 We are working to get a proposal from them in. 21 very shortly and we'll be moving forward with 22 that. 23 SPEAKER: And we have a current drug problem

in our school. I don't know if you noticed that, but as a student I do. And like why does Broward

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County frown upon drug dogs? You know, I've never seen a drug dog on campus. I've never heard other schools using it in Broward County.

SUPERINTENDENT RUNCIE: So, I mean, that's one of the ideas that we've discussed. When there was a conversation earlier about the random nature of it, but there are issues about using dogs directly. There may be a procedure that we may put in place. So, for example, we may randomly at some point select kids to do that in a safer fashion, but have them put their bags in a separate room where we would then have drug dogs that would go and look through that. So that's something that we -- you know, we may consider, that we are discussing right now. But we haven't committed to doing anything with that at the moment.

18 If there are drug problems on campus I would 19 expect the administration to deal with it in 20 collaboration with the student body and their 21 assistance to help identify where those issues 22 may be.

SPEAKER: There has been an investigation on three administrators and one security specialist. However, no results have been shared with the

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Page 60 1 public. 2 SUPERINTENDENT RUNCIE: I'm sorry. You said 3 it hasn't been shared with the public? SPEAKER: Yes. 4 5 SUPERINTENDENT RUNCIE: All right. So we 6 have our independent firm that's conducting the 7 investigation now and I met with them and I 8 impressed upon them we need that done as quickly 9 as possible. The goal is to have this done 10 before the end of school this year? 11 SPEAKER: I'm sorry. You said an 12 independent? 13 SUPERINTENDENT RUNCIE: Yes, an independent 14 firm, someone outside of the district, doing an 15 investigation on its own staff I believe is the 16 best way for that to occur, is for an independent 17 entity to do that. So we've engaged a firm 18 that's outside of the district to go and move 19 forward with those investigations, taking the 20 information that we've received from the 21 commission in December and January and moving 22 forward and conducting our own internal 23 investigation. 24 And, again, the timeline is to get those 25 investigations completed by the end of this

school year. And, finally, as we've always stated, we will expand those investigations to other individuals as necessary as the investigation moves forward.

SPEAKER: So with the third party firm, why do we need an SIU if we can just use a third party instead?

8 SUPERINTENDENT RUNCIE: SIU does do internal, 9 you know, investigation cases, not always. We 10 have engaged third parties when necessary, 11 especially in, you know, sensitive matters. Ι 12 think this is clearly one of those cases where we 13 want to make sure it's done as properly as it can 14 be without any concern that somehow that, you 15 know, the district, you know, influenced or 16 directed those investigations. I mean, I know 17 how that narrative will turn out, so we are using 18 an external entity to do that. It's not the 19 first time. I have turned investigative matters 20 over to the Florida Department of Law 21 Enforcement, the State Attorney's Office, I've 2.2 worked with those entities in the past, so this 23 is not something unusual for the district to do. 24 SPEAKER: So if -- so a lot of things are 25 going to start happening in 2020. Are those

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projects started already or are you just discussing these projects or what's going on?

SUPERINTENDENT RUNCIE: So there are projects that have been completed. There are projects that have been in process and there are projects that are being completed by the end of the school year, also over the summer, by the start of next school year. There are some that go on all the way until the start of the school year in 2020, such as the planned opening of the new facility. So there is ongoing work and timelines associate, but there has been work done and completed so far. But it's not -- you know, for us it's a continuing process to make our schools safe.

MS. ALHADEFF: Thank you \*\*\*\*\* for all of your questions. They were really great.

One of the questions that you brought up was the drug problem that we have here at Stoneman Douglas, but, Mr. Runcie, I see this drug problem, and you as well, not only do we have it here, but it's across the district.

So I would like and hope that maybe as a district we can help out the school from the district to give some education and give some help to our administrators because it's been a

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major problem within the district.

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SUPERINTENDENT RUNCIE: Yes, it is, Ms. Alhadeff. You're absolutely right. And, you know, what I would maybe like to do is I've had this conversation recently within the last couple of weeks with Mickey Pope about what we're doing to work with staff and students on the drug issue.

So, Mickey, if you could just maybe share a few words on where we're heading with that?

11 MS. POPE: One of the recommendations coming 12 forward to the Board regarding, specifically, 13 Juuling and the use of THC, which is now a 14 felony, legally, so now our students who are 15 engaged in those activities are -- will have 16 felony records, which will impact their life 17 moving forward. So we have, over the last few 18 years, I would say over the last six, seven 19 years, we've had in place campaigns to educate 20 our students, training for our teachers. But at 21 this point we're looking at really enhancing the 22 training for our staff, our administrators and 23 our teachers around identification. We're also 24 enhancing our services and resources in 25 partnership with creative partners who are all

concerned about this issue coming to the table and talking about how do we provide additional drug counseling to our students who are engaging in the use of drugs. How do we educate parents and do a campaign for parents as to what to look for? In some cases in particular, with Juuling, the devices look like pens, they look like batteries, they look like -- there are pieces that you can hide in your cell phone case. And so we have a task force that we've put together to build an entire plan around it. We've also enhanced those pieces in our Code of Student Conduct. So at the end of the month when the Code of Conduct comes before the Board you will see that it outlines specifically cases of use of THC and have added some stronger consequences for that as well.

So we are enhancing the work that we've done around drug use and in particular with these upcoming pieces on THC and Juuling.

MR. CHISEM: Thank you. Next three speakers. SPEAKER: Hello. My name is \*\*\*\*\*. On November 20th last year my daughter \*\*\*\*\* spoke in front of the Broward County School Board about her tragedy that happened here. It was the same

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1 day that Lori Alhadeff got sworn in. My daughter 2 spoke briefly for Tomorrow's Rainbow. 3 As her dad, now it's my turn. My name \*\*\*\*\*. I'm a 21-year Broward County 4 5 I'm a United States Air Force veteran. resident. 6 I work for Broward County Schools. I was 7 Employee of the Year at my school for the 8 2018-2019 school year. Most importantly I'm a 9 proud and fortunate MSD band dad. I have two 10 daughters that attend MSD. They are in their 11 sophomore and senior years at Stoneman Douglas. 12 Both of my daughters are in the Eagle Regiment 13 Marching Band. 14 As a band family the MSD Eagle Regiment lost 15 two members \*\*\*\*\* and \*\*\*\*\* during the MSD 16 tragedy. On 2/14, the day of love that turned 17 into the day of evil, my oldest daughter was in 18 fourth period. She was practicing with the Stoneman Douglas Wind Symphony with \*\*\*\*. 19 The 20 Wind Symphony was scheduled to perform on March 21 6th in New York City. She went from practicing 22 beautiful music on her clarinet to being locked 23 down in the band room, hiding in a closet and 24 praying with her band family. I was able to contact \*\*\*\*\* by texting. I'm sure a lot of 25

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parents here remember this. Are you okay? Are you okay? \*\*\*\*\* responded, yes, I'm locked down in the band room. My younger daughter \*\*\*\*\* was in fourth period English, Room 1216, Ms. Hass. Room 1216 is in the freshman building, first floor on the east side of building 1200. I believe it's the first classroom on the right-hand side entering the east side doors, the same doors Scot Peterson cowered outside of and did not enter to confront the murderer. I believe room 1216 was the first and hardest hit room.

13 The murderer shot up room 1216 twice. Eight 14 students were shot in room 1216. Three of the 15 eight students did not live. Lori Alhadeff's 16 daughter, Alyssa, Ryan Petty's daughter, Alaina, 17 Matt Schachter's son, Alex. My daughter hid underneath the teachers desk with other 18 classmates as bullets whizzed by. \*\*\*\*\* told me 19 20 she prayed to my mom, her Grammy in heaven, to 21 protect her. I texted \*\*\*\*\* that very same 22 question. Are you okay? Are you okay? No 23 response. I tried calling \*\*\*\*\*. It went to voicemail. I found out later that \*\*\*\* had her 24 25 cell phone in her backpack . That is why I did

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not get a response.

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2 I feel Broward County Schools put both my 3 daughters' lives in danger that day. Before 2:20 \*\*\*\*\* could have encountered the murderer in the 4 5 freshman building stairwells or hallways. She 6 went -- she was on a bathroom pass from her 7 English class. The time was approximately 2:05. 8 The first floor bathroom was locked. You quys 9 just talked about Juuling. The first floor 10 bathroom was locked because of the chance of 11 students vaping in that restroom. My daughter 12 had to walk up to the second floor bathroom using 13 the stairwell or corridor, the same -- the same east side first floor corridor the murderer used 14 15 to enter building 1200. \*\*\*\*\* got back to her 16 class approximately 2:17 from the second floor 17 bathroom. I believe my mom, \*\*\*\*\* Grammy was 18 watching over her that day. 19 I found out at a later point that her English 20 class had to work in groups. \*\*\*\*\* ended up not 21 sitting in her normal area that day. The general 22 area that \*\*\*\*\* normally sits at, Max Schachter's 23 son, Alex, sat in that area. Alex was shot and 24 murdered in the same area that my daughter

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usually sits.

Myself and my wife could have easily been one of the 14 families that lost a child on the day of love that turned into the day of evil. Stoneman Douglas on 2/14/18 had unlocked and unmanned gates and doors. Certain MSD staff did not call or know how to call a code red. The administration did not properly know how to work the security cameras for building 1200. This resulted in an 11 to 40-minute delayed response for first responders entering building 1200.

The ineptitude of the administration not knowing how to properly work the security cameras resulted in students and staff dying, especially on the third floor. The third floor victims such as Meadow Pollack, shot nine times, and five of the shots were at pointblank range, or Jaime Guttenberg, running for her life down the third floor hallway just seconds away from the stairway doors.

Having policies that allow dangerous students to run alongside mainstream population students put students and staff at risk.

The students that want to learn have rights also. The rights to the violent student do not outweigh the rights of the majority.

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MSD administration fraudulently reported in 2014 to 2017 safety reports to the State of Florida and the Florida Department of Education. From 2014 to 2017 MSD administration reported zero acts of bullying, zero acts of harassment, zero acts of violent behavior.

I ask this panel and as adults what are we teaching our kids in the Broward County School System if the administration was falsifying state mandated reports? And you, Mr. Runcie, and staff on that stage allowed this lying behavior to go on for years.

13 This false reporting is not just at MSD.
14 It's Broward County wide. These are just a few
15 examples of Broward County Schools putting
16 students and staff at risk.

17 As a parent and a school employee I have learned a valuable lesson from this MSD tragedy. 18 19 I make sure to say I love you to my girls before 20 they go to school. I also make it a point during 21 my arrival at my school that I talk to my 2.2 monitors. I am a monitor. I am a single point 23 of entry. I have security background training, 24 United States Military, US Air Force. Ι protected my country. There needs to be better 25

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qualifications for monitors and security specialists.

I do want to make a point, going back to my speech, I also make it a point during my arrival at my own school, I tell parents and kids that are arriving at my school, make sure you say goodbye. That's real important. I emphasize that it's real important to say goodbye and I love you before they drop them off at school. In my mind I sometimes have to fight back my emotions as I tell the parents and the kids this. They don't understand what I've gone through. But I do my job in a professional manner.

As I reflect back to 2/14 as I dropped off my young daughter at MSD, she almost did not come home on that day. By the grace of her Grammy and God she did.

18 This why I'm a proud fortunate MSD band dad.19 Thank you.

So my question to the panel, falsifying reports from 2014 -- Mr. Runcie, you came in 2011, so this is on your watch, through this MSD commission, this has been studied, this has been investigated by the MSD commission, this is not false information, this is not fake news.

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Page 71 So the biggest questions I have is on the 1 2 2014 time period to the 2017 time period 3 fraudulent reporting had been done by MSD. 4 Everyone was happy with the score we had, 5 everyone was happy to be on the radar that said 6 MSD is the safest place in the world. A lot of 7 things happened here that were unreported. 8 People need to be held accountable. It goes from 9 the top on down. Being in the military, it's 10 chain of command. So I do ask that question; 11 what's your input? 12 SUPERINTENDENT RUNCIE: Thank you. So Mr. 13 \*\*\*\*\*, let me first say to you and your -- to \*\*\*\*\*, \*\*\*\*\* and your entire family, everyone in 14 15 this MSD community, I deeply am sorry for what 16 has occurred. I'm deeply sorry for the mistakes 17 that were made in this horrific tragedy. 18 AUDIENCE MEMBER: After a year? We asked you 19 earlier then why don't you have more training,

and then you start giving the excuse that -- for more training. I don't get it. This has been a year.

23 MR. CHISEM: We understand, but let Runcie24 answer, please.

SUPERINTENDENT RUNCIE: Sir, what I will tell

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you is that I've issued several directives out to schools, starting last year, again, making it very clear that any unreported, underreported situations will not be tolerated. Serious discipline and consequences will be enacted as a result of that. We are auditing discipline records, threat assessments, at schools, as well, and providing additional oversight into the practices at schools.

That, obviously, has to change and we will continue to press and press and we will certainly ask our community to find cases where there are incidents that haven't been reported. If you have a concern that is not being handled, we want to know about it and we are following up on any of those that we see.

17 Relative to putting in more and more security 18 measures, we're putting those in as quickly as we 19 We have put in some pieces. I know it's can. 20 I've heard clearly here over the not enough. 21 past several meetings that there's a lot more 22 that needs to be done. We are committed to doing 23 that and we've gotten some good suggestions that 24 have come out of these sessions and we will move 25 forward to put what we can into place.

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SPEAKER: I'll say this. I enjoy my job. I enjoy where I work. My principal is awesome. Basically I took a job at Broward County Schools to kind of mirror my daughters' careers where I can be an active band member parent at MSD which has a high level band program.

Now, just comments. This is from a District 5 School Board member, she -- I drink and eat information from Broward School Board now. People are watching you guys. I drink and eat MSD Commission information.

12 There's been a reference to a Dillard 13 shooting back in 2008. One School Board member 14 during a School Board meeting made references, 15 during that shooting they didn't -- they didn't 16 close the school down. I just made a reference 17 to that School Board member. I respect her. But 18 if we could have learned from history, possibly 19 after that shooting at Dillard and there was a 20 murder, the person went to jail, whether they 21 shut the school down or not that should be 22 inconsequential, whatever that word is. What I 23 do want to say is, there has been incidents in 24 the Broward County School District. 25 Metal detectors, more than wands,

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Page 74 walk-through metal detectors, if we possibly had 1 2 them here on that day of 2/14/18, the day of love 3 that turned into the day of evil, I want to make 4 sure you tell it to the District 5 School Board 5 member, because I respect what they say, if we 6 would have learned from that issue from 2008 she 7 keeps referencing that the school wasn't shut 8 down for, but if we had metal detectors from the 9 history of the past of Broward Schools 10 implemented over the years at Broward Schools 11 here at Douglas, single point and so forth, the 12 murderer, one thing wouldn't have come through. Metal detectors won't help? I'm a huge Gators 13 14 fan. Happiest place on earth. They do high 15 volume people every day. They have metal 16 detectors now. This is something -- once again, 17 the urgency, it's been in the news for a whole 18 year now. At least pilot a program, more than 19 wands, walk-through. I believe we've had people 20 willing to donate equipment. Metal detectors is 21 one piece of the pie, one piece of the pie. 22 I think you guys are so scared of your

shadows sometimes and of offending people. District 5 School Board member keeps referencing we're going to look like a prison, a military

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I'm sorry. I'll move on.

AUDIENCE MEMBER: Hey, let him talk. SUPERINTENDENT RUNCIE: He's going to talk. We don't need outbursts.

SPEAKER: No, I appreciate the support. And, once again -- I work for Broward Schools. My wife works for Broward Schools. Once again, we've got money. Metal detectors, once again, it's not the end all be all, but Disney World, the Magic Kingdom, I'm sure you've been there Mr. Runcie with your daughters at one time during your life, they have metal detectors now. Of course since 9/11 things have changed.

The schools got to change with the times. Don't be scared to implement and offend people. I think the populus of Broward County would be more thankful than offended.

SUPERINTENDENT RUNCIE: Thank you for that.
And it's not something that we're scared of
implementing. We actually considered this
earlier --

23 SPEAKER: Pilot program.
24 SUPERINTENDENT RUNCIE: I'm sorry?
25 SPEAKER: Pilot program.

1 SUPERINTENDENT RUNCIE: No, no, I get you. 2 So we received some advice concerning that. 3 Notwithstanding that, I hear clearly from this community that -- look, whatever downsides there 4 5 may be to them, you know, we'll figure them out. 6 We've got to get them in place. And here 7 absolutely is the place to start. I can tell you 8 we're having these conversations in earnest. Ι 9 don't want to sit here and get ahead of my School 10 Board, but that is a very earnest conversation 11 we're having right now and we're trying to get to 12 some definitive conclusion by end of this month, 13 hopefully, to give the School Board the direction to take with regard to that at MSD. 14

15 Thank you for raising that again and thank 16 you for all that you do in this district as a 17 campus monitor and to secure our schools. I 18 thank you for your frank comments here today and 19 it just underscores there's a lot more that we 20 have to do. But I want to be clear we have 21 implemented some things, but we need to do some 2.2 more. Thank you. 23 SPEAKER: My name is \*\*\*\*\*. I have a senior 24 and a freshman.

Today you meet with us for the first time,

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362 days after the shooting. Let that sink in. 362 days have passed and today is our first opportunity to address you as parents of school shooting survivors. We became school shooting survivors' parents 51 and a half weeks ago and today is the first time that you bothered to hear from us. That is unacceptable.

I have so many things I want to say but many of them have already been addressed by others.

It has been 362 days since 2/14 and our kids still do not feel safe at MSD, let alone the students at the other schools in Broward County.

Seriously, why can't the district help one school for the mental well-being of the surviving victims who have suffered immensely while others watched? Why can't our kids who have suffered significant mental trauma on so many levels at least feel somewhat safe at school? Do you know what my 17-year-old tells her friends about MSD? It's the gates of hell. That is unacceptable.

Why does no one offer alternatives available to our children who are suffering from the trauma of that day 362 days ago, suffering from PTSD and anxiety? Why is my daughter unable to drop one unnecessary elective when my senior only needs

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two half credits to graduate? I was told, I'm sorry, she can't do that. I'm sorry, but it's district protocol to only have one off campus study hall if she -- okay. She can add an honors off campus study hall if she signed up for another dual enrollment class even though she's already taking one of her extra classes through FLVS. She was sorry, but she has this conversation multiple times a day and there's nothing that can be done. That is unacceptable. Why did I have to figure out at my home with

12 the help of our trauma psychologist and my 13 daughter's pediatrician that she could go in a 14 Hospital Homebound and not have the bandage 15 ripped off of her psychological wounds on a daily 16 basis? Why did it get to the point that she was 17 getting physically sick, very sick, requiring multiple doctors' visits because of trauma, 18 19 anxiety, and sleep depravation from 2/14? Which 20 in case you've forgotten was 362 days ago. Why 21 has no one spoken to us as a parent to tell us 22 about 504 plans, IEPs, Hospital Homebound or 23 How come when I called the district office FLVS? 24 about Hospital Homebound I was told every child 25 from MSD who properly completed the application

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would be accepted in Hospital Homebound? Palm Beach County does the same for MSD survivors. Every child tells me that there are many children. That is unacceptable.

How many kids are currently on Hospital Homebound; FLVS; transferred school districts and went on Hospital Homebound at another school?

I don't want names. I want numbers. I want statistics. I know kids who are doing all of the above and a lot more and it's a lot more than you'll ever dare to admit.

12 How many students can no longer attend the 13 scene of the crime on a daily basis? My daughter 14 entered Hospital Homebound last month. The 15 change in her is amazing because she is not being 16 traumatized on a daily basis. Most parents don't 17 know about those options and that is 18 unacceptable. You are torturing our kids again 19 after all of the mistakes that were made leading 20 up to the shooting.

So why have the parents not been addressed 22 before 362 days after the shooting and why don't they know the options that their kids have when they cannot attend the school any longer? SUPERINTENDENT RUNCIE: Yes, ma'am. So what

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Page 80 1 I will tell you is that we've had a lot of 2 meetings in this -- we've had a lot of meetings 3 here. 4 SPEAKER: What meetings? 5 SUPERINTENDENT RUNCIE: Including three town 6 hall meetings as well --7 SPEAKER: But we weren't allowed to go to 8 those. 9 SUPERINTENDENT RUNCIE: Yes, you were. 10 So let me just say this. Yes, it -- it's a 11 mistake, there was a failure on our part to not 12 have a larger meeting with parents up to this 13 point. But I had the meetings with students, 14 faculty and parents on a regular basis over the 15 past year to get -- and primarily, you know, with 16 students, as well, to get a sense of where they 17 are, what the challenges and issues are that 18 I've heard about the concerns about they've had. 19 options that students have that they may not be 20 aware of, so we have tried to make sure that 21 we've made parents knowledgeable about options 22 that are available. The 504s are complete. I'm 23 going to ask Ms. Pope to talk about the 24 communications that we've had with parents and 25 the options that we are making available to

students.

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SPEAKER: But when I called the school specifically because my daughter was struggling and I just wanted to drop one class, I was told district protocol says she cannot do that. And not at one point was I offered a 504, and IEP, Hospital Homebound. I was told it's not an option.

SUPERINTENDENT RUNCIE: I'm sorry. That doesn't sound like an acceptable answer.

SPEAKER: It's not acceptable.

DR. WANZA: So to echo what the Superintendent said, let me first apologize to you, because, you're right, that is not an acceptable response. I'm not sure why the school guidance office told you that, but I will certainly offer to come out here tomorrow to understand what they understand.

And I will tell you that prior to the students return to school we did have conversations here on the day back, I believe that Leslie Brown's office facilitated a lot of different options that were available for students who could not return to school. And so we will take the fact that we didn't continue

those meeting ongoing, but there were options presented that day.

SPEAKER: Presented to who?

DR. WANZA: To all families that came to the orientation that day.

SPEAKER: I was here at that orientation. I don't remember.

DR. WANZA: So, like I said, I know there was information available. I'm sorry it did not reach you but I will let Ms. Pope explain what we've done with regards to 504s and different options that we presented.

13 I will come out tomorrow and sit with the guidance department so that you do not have these 14 15 issues going forward. I can tell you one thing 16 that we've done, I have put a liaison from my 17 office here that works at the school every 18 Tuesday. His name is Scott Jarvis and he works 19 here at the school to work with parents who have 20 brought issues to the school administration that 21 have not been resolved or they're not getting 22 responses in a timely manner. He works here at 23 the school from 7:00 to about 3:30 every Tuesday. 24 And I'll make sure you have his contact 25 information. I will give it to you tonight.

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Page 83 She's on Hospital Homebound now. 1 SPEAKER: 2 She's fine. But I did it on my own. 3 DR. WANZA: But just in case you would ever 4 need anything else. That's all I'm saying, 5 ma'am. I'm not trying to be disrespectful. 6 SPEAKER: No, I'm just saying I figured it 7 But how many parents, especially the out. 8 parents that aren't here, don't know that that's 9 an option? And if you give the option to my 10 child, my traumatized teenager, they're not 11 paying attention to that. This is a fluid 12 situation. My child did great until Christmas 13 break. And then that was it. She was done. She 14 was sick. I spent more money on doctors, more 15 personal time on taking this child to the doctor. 16 I can present proof. She's probably been to the 17 doctors 15 times between August and January when 18 she finally went on Hospital Homebound because 19 she is stressed. And these kids are sleep 20 deprived. They are not making good decisions. 21 So this should have been presented to us 2.2 months ago. 23 MS. POPE: To add to the response so far as 24 that we have continued to have those 25 conversations about the options for parents. In

Page 84 1 fact, the district added an additional three 2 school counselors. 3 SPEAKER: To whom are we having these conversations? 4 5 To Marjorie Stoneman Douglas with MS. POPE: 6 the intent of doing exactly that, helping to 7 address those needs that are ongoing and coming 8 up as with your child throughout the year. There 9 has been a huge increase in 504s. 10 SPEAKER: There are parents that have never 11 been told this. I am highly involved with my 12 children. 13 What I'm saying is there has been MS. POPE: 14 a huge increase in 504s. So that information has 15 been available to some who need it. I apologize 16 that it didn't get to you, but --17 SPEAKER: I had to figure it out on my own. 18 MR. CHISEM: So to be successful, let's just 19 have an opportunity -- you both get to speak but 20 let's have an opportunity to allow the other to 21 speak. 22 MS. POPE: So there has been that information 23 going out in our small group meetings with 24 parents. Mr. Runcie spoke to meeting with groups 25 of parents throughout the year. At each of those

meetings we've talked about those options and we have trained the school staff to be able to address that.

So I'm hearing today that you were misinformed. However, I hear every day as we get calls to our office where we're allowing those parents to do exactly what you requested for your daughter. So that has been happening and, obviously, we need to do more information providing to the parents since you and I heard a couple others in the audience saying that you have not heard that. But there has been attempts and we've reached quite a few parents who've had those needs and those needs are being met.

AUDIENCE MEMBER: We get a phone call, a robocall every day. It never said anything about anything she just brought up.

AUDIENCE MEMBER: We need new leadership.
That's it. We need new leadership. We need new
leadership and communication.

SPEAKER: Why can't that be e-mailed? Why can't we get one of these phone calls to address -- one phone call? One phone call has not been done. Why hasn't that been included.

MS. BROWN: Leslie Brown, Chief Portfolio

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Services Officer. First of all --

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SPEAKER: Who are you?

MS. BROWN: I'm Leslie Brown. So I apologize that the information did not get to you and some other family members.

So what I will commit to is that we can be available at any SAC or PTA meeting and also make sure, there was a packet that was developed that gave the students at the school and the parents at the school a choice to go to Coral Glades or Coral Springs High School with transportation. That's only one choice. There was another choice for Hospital Homebound.

SPEAKER: Where was this packet because we never got it?

MS. BROWN: Let me just share with you --AUDIENCE MEMBERS: Liars. Liars, liars, liars. I'm done with it. You've got to go, Runcie. I'm sorry. We need new leadership. I'm done.

21 My wife didn't want me to talk. I didn't 22 come here to talk at all, but I'm a pissed off 23 Parkland parent and you're going to hear from me 24 now. Now, I'm fed up with it. I'm fed up with 25 everything. Lies, lies, lies, lies. I'm done.

	Page 87
1	I'm going all the way.
2	MS. BROWN: So I will continue to share
3	information
4	SPEAKER: But who are you going to share the
5	information with? If you want to share at a
6	meeting, a PTA meeting, I'm sorry, I work. I
7	can't go to that.
8	MS. BROWN: Ma'am
9	MR. CHISEM: It started the day we opened the
10	school.
11	MS. BROWN: Absolutely.
12	SPEAKER: I was here. Where?
13	MS. BROWN: So I'm here to share with you
14	that I am happy to provide the information again.
15	It is not hidden. It is something that we
16	continue to provide.
17	SPEAKER: Who was given this? Like, I came
18	to orientation.
19	MS. BROWN: Yeah, my team was here for the
20	entire orientation period. We were in the
21	guidance office. I had seven people. We were
22	sitting in offices where parents would come in
23	and meet with us.
24	SPEAKER: Okay. But if we didn't know that
25	you were there, how were we supposed to these

Page 88 parents are all having trouble. We are here. 1 2 MS. BROWN: So I am here to suggest to you 3 that we can set up other times for my team to 4 come up and sit and meet with parents. We are 5 that open. 6 SPEAKER: 362 days later. 7 MS. BROWN: So we are that open and we're 8 happy to continue to work with families. I can 9 certainly make it available. 10 MR. CHISEM: If possible, I think we have 11 about seven additional speakers tonight. We 12 would like to get through those. 13 MS. ALHADEFF: Mr. Runcie, you said that you 14 met with students, faculty and parents on a 15 regular basis. Can you define what regular basis 16 means? 17 SUPERINTENDENT RUNCIE: There were -- so I 18 know that there's over 3,300 students in the 19 school. It's not unreasonable for me to 20 recognize that we may have missed some people. 21 AUDIENCE MEMBER: How many have you met with 22 and how many times? 23 SUPERINTENDENT RUNCIE: So we're here today 24 to understand what some of the challenges are 25 that we need to continue to work on. And so this

obviously is one of them. We'll send out some additional communications, we'll set up some additional sessions to provide options to students and their families. So we'll work on that right away with Ms. Pope and try to get something set up.

MS. ALHADEFF: So one of the requests at one of the other parent meetings was that students can meet with you, Mr. Runcie, in a roundtable.

SUPERINTENDENT RUNCIE: So I have been doing that and I asked them to organize the next one. But I have been meeting with different groups of students, but we do have them here at the school.

14AUDIENCE MEMBER: And those should be15transparent so we know.

SUPERINTENDENT RUNCIE: Typically, we don't have -- I mean, I do believe I'm transparent, but we don't have -- we don't have students exposed to media without written consent. That's a general law that's out there. So anyway --

AUDIENCE MEMBER: The principal needs to make us all aware. They need to make us all, not just the students, but make the parents aware. You've got everybody's e-mail, just send them all out. He's in charge of everybody.

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SUPERINTENDENT RUNCIE: I'm hearing you loud and clear that there's information that has been put out but that it's not always getting out to everyone. My sense is that it was. I mean, because -- but I hear you.

MS. ALHADEFF: I have one more point. So I think what I'm hearing is a lack of communication that we're doing as a school district and the parents want more communication. So whether we communicate it through ParentLink, e-mails, but also maybe we could do an MSD informational night where we discuss 504s, IEPs, drug education pieces, Hospital Homebound, suicide prevention and mental health services that are available.

Can we possibly do that?

SUPERINTENDENT RUNCIE: Yes, we can do that. Yes, and I think that's something that Ms. Brown was alluding to, that we would go and schedule something like that.

AUDIENCE MEMBER: Instead of a meeting, just e-mail it. Not everybody can attend. E-mail it. That's the way we live today, e-mail. There's no stamp, there's no paper.

SUPERINTENDENT RUNCIE: So we'll find ways to do it both ways. We'll get the information out

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1	via e-mail. Hopefully, we do have the correct
2	e-mail for everyone. I'd be surprise if we
3	don't. So we'll do that as well as hold
4	informational sessions.
5	MR. CHISEM: Ma'am?
6	SPEAKER: My name is *****. It's my
7	understanding that during one of the MSD
8	commission meetings Principal Thompson admitted
9	to not being able to provide an approximation of
10	how many threat assessments are typically
11	performed on an annual basis. He also stated
12	that it was a serious he also stated that if
13	there was a serious concern about a student's
14	behavior, and they specifically stated, like the
15	next school shooter, he would not expect this
16	information to be brought to his attention. In
17	fact, he said, no, not really. A strong leader
18	should be privy to this information. We need
19	strong leadership. The hugs may be nice, but
20	that's not what will keep our students safe.
21	Students are very good, if they see
22	something, they say something. What we need to
23	work on is the do something part. Until then our
24	confidence in the system will not be restored.
25	So my question to you is, can you describe

the process that occurs when a threat assessment is performed and is there any protocol for who should be involved in this process?

I think that you might have said that this process has been changed since 2/14 and that the principal is required to sign off on threat assessment paperwork, but can you please explain it a little bit more?

9 Sure. So our threat assessment DR. WANZA: 10 protocols have been in place since 2002 and they 11 require a threat assessment team that is 12 comprised of someone from school administration. 13 And I say that because in an elementary school or 14 a high school, middle school could be different 15 depending on who is on campus at that moment, but 16 representation from school administration, a 17 teacher or teacher who may be knowledgeable of the student as well as a clinician like a social 18 19 worker, guidance counselor, school 20 psychologist/psychiatrist. We also involve the 21 parent if it's appropriate, as well as local law 22 enforcement.

And the team comes together and, you know, based on the information that is there, what they have to consider, they make a determination of

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whether it's a low, medium or high threat. And based on what the determination is there are different actions, you know, based on that outcome. That has been in place since 2002.

5 What is -- what is different this school year 6 is the requirement for a principal to now sign 7 off that he or she acknowledges that they have --8 they have not only been made aware of the 9 process, but, additionally, that the district 10 protocol was followed to appropriately identify 11 what level threat, you know, occurred on campus 12 and the associated interventions or outcomes. 13 And then a second layer is, it now gets forwarded 14 to my office and then the principal's supervisor 15 has to then do a secondary review of the entire 16 process to determine that not only protocols were 17 followed, but that the appropriate next steps 18 have been identified and are currently in place. 19 SPEAKER: The other question I had was --20 DR. WANZA: Oh, the other thing -- I'm sorry. 21 We also did a requirement this school year --22 well, it's always been a requirement for 23 individuals to be trained who are on the team, 24 but we have now expanded their training 25 requirement to ensure that they are -- that they

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receive refresher training, for lack of a better term, every two school years.

SPEAKER: I think you also mentioned somebody asked about the safety and security of the portable areas and you responded by saying that armed security would be in force?

7 SUPERINTENDENT RUNCIE: Yeah, so we are 8 working to identify and secure resources for 9 that. So we don't have our own police force 10 here, we have arrangements with other law 11 enforcement agencies, including BSO, so we are 12 waiting to get a response back, a proposal, for 13 our request to have additional armed security at 14 the portables site, specifically. So that's in 15 addition to the additional security staff that 16 we've already put on the campus.

SPEAKER: So the armed security would bepolice officers?

SUPERINTENDENT RUNCIE: Yes. That is
 correct.
 SPEAKER: Thank you very much.
 MR. CHISEM: Thank you. Next speaker,

SPEAKER: Hi there. Thank you for coming. My name is \*\*\*\*. I have a few questions if you

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please.

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don't mind.

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2 I have a daughter who is a senior, but I also 3 have an 8th grader at West Glades, so my first 4 question actually pertains to middle school. 5 I've noticed that in the beginning of the year 6 the gentleman who monitors the front gate or the 7 car drop-off as well as the bikers and walkers 8 was pretty diligent in that he was walking to 9 doors, checking lanyards, if your student didn't 10 have a lanyard they had to sit on the side and 11 Mom had to come back with their ID. I've noticed 12 recently that he's become more lackadaisical, on his phone, talking to other staff or just waiving 13 14 the cars through instead of paying attention to 15 who's walking in the gate. So I would ask if you 16 could maybe go back to the schools and try and 17 follow up as to whether or not people are doing 18 their jobs? 19 SUPERINTENDENT RUNCIE: We'll follow up with 20 that one tomorrow. 21 SPEAKER: Yes, since Dr. Wanza is going to be 22 here. 23 My next question is directed probably to 24 Mickey Pope. My daughter finally has reached out 25 to therapy and it has been going very well, at

the Resiliency Center. She has become very attached to her therapist and bonded with her. I was a little disappointed to see that there is a limitation to the number of sessions she has. I think it's 12 visits. And then she must move on to, I guess, someone else.

And so my question is, if my daughter has bonded with somebody, is it possible to extend those visits or is she sort of SOL?

MS. POPE: So I'll take this opportunity -hello, again. It's good to see you again.

12 I'll take this opportunity to let everyone 13 know that I have -- there are two of my team 14 members that are here that can really respond and 15 work with you on individual issues that you're 16 having with your children that may be, you know, 17 private. We have Dr. Laurel Thompson who is the 18 Director of Student Services in the back and also 19 we have Ralph Aiello, who is the Director of 20 School Counseling. And they are here this 21 evening in the event that you have some, you 22 know, private information that you would like to 23 request or services that you would like to 24 request. So they'll both be here after as well. 25 So to your question about the number of

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Page 97 sessions, the way that our grant that funds our 1 2 family therapy program works is that it is free 3 to students in Broward County Public Schools and 4 there is a cap of 12 sessions. However, that can 5 be -- once those 12 sessions are -- are done, 6 those can be extended with requests from the 7 family and then we go through a permission 8 process which can happen. We also look at the 9 need for continued therapy and we do refer also 10 out to our behavioral health partners in the 11 community, we do do some matching and do a very 12 soft hand-over to longer term counseling with any 13 of our behavioral partners. 14 So it is possible if there is a need to 15 continue for that to be requested and for that to 16 continue. 17 Thank you. SPEAKER: 18 MS. POPE: So you can see Dr. Thompson in the 19 back and we can work through that going forward. 20 MR. CHISEM: We have also posted their 21 information here as well. 22 MS. POPE: So in our mental health portal you 23 will find all of our mental health specialists 24 within the district as well as all of the 25 behavioral health partners in this community who

are offering free service for students. So please do take the time to take that information down.

Also, the number that you see there is the number that you can call to, you know, request any information around mental health services that are available.

8 SPEAKER: My next question is again about the 9 Resiliency Center. I have noticed that there is 10 only two full-time therapists there and actually 11 the day that my daughter decided she wanted help 12 we brought her over and there was a gentleman out 13 with the flu and the other therapist was busy in 14 her session so she could not be seen. We were 15 lucky enough to actually get an appointment the 16 next day which worked out beautifully. She has 17 told other friends, her boyfriend, what have you, 18 of her situation and her experience and now 19 they're interested in talking, too. Her best 20 friend who was actually on the second floor and 21 has never spoken to anyone in the last year and 2.2 now is ready to talk so her mom, you know, went 23 over and she has to wait a month before she can 24 get an appointment.

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So my biggest concern is, obviously, based on

	Page 99
1	this rant, is there a way to increase the amount
2	of staff there to help? Because it seems to me
3	that in talking to other parents, that it seems
4	like now, I don't know if it's because of the one
5	year, but everyone is sort of ready to deal with
6	it. And all of a sudden the resources are not
7	there.
8	MS. POPE: So we have increased the services
9	at the center with one additional counselor
10	there.
11	SPEAKER: So there's three now?
12	MS. POPE: Excuse me?
13	SPEAKER: There's three now?
14	MS. POPE: There is a third person there that
15	is so that as walk-ins come through,
16	understanding that this time is a tough period
17	for folks, so there is an additional counselor
18	there who is there to assist folks who are
19	walking in and to help them schedule at the
20	center, to also help them schedule with one of
21	our therapists that are out in the field. Both
22	West Glades and Marjorie Stoneman Douglas High
23	School has designated counselors as well. And if
24	that doesn't work for them, then we also do a
25	soft hand-over, a referral, to our behavior

health partners who are also providing services in the community.

So do know that we're using every resource that we have. We're really not withholding any There is a huge need and we're trying resources. to meet that need as best we can. Now, the Resiliency Center is a small space and it is not even the most conducive space, as you can see. However, we have been committed to being there since the 15th. As long as there are folks who are willing to come and receive services there we will stay there. We do the group sessions there, but we are limited there, so that's why the outreach to our community partners and to our in-house counselors who are in zones are also being used.

17 SPEAKER: Thank you. My last question -- or 18 actually it's a comment based on a number of your comments which were about communication. I know 19 20 you were talking about trying to enhance the 21 communication to us parents. But I can implore 22 you that I feel like West Glades has been 23 forgotten and abandoned. And each kid went 24 through hell that day. My 13-year-old is really 25 struggling and she's gonna come here next year.

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Page 101 And I feel like she needs to get her feet on the 1 2 ground and have a firm grasp of what she went 3 through before she gets here, and the resources that were addressed earlier, I didn't -- I've 4 5 never heard of that 504c and all that before that 6 there were options for kids that are struggling. 7 So luckily my daughter, you know, has a good 8 foundation in her family, but there might be kids 9 out there that are struggling and need more help 10 and maybe their parents aren't always available. 11 SUPERINTENDENT RUNCIE: So I think what we'll 12 do is, the session that we talked about setting 13 up here to communicate those options to parents, 14 I think it's worth us doing something similar to 15 that at West Glades as well. 16 SPEAKER: And it might have to be a zone type 17 Thank you all. of thing. 18 MS. ALHADEFF: Thank you. That was a good 19 point. Mickey, I just wanted to ask you a 20 question. So at the Resiliency Center, if 21 somebody comes into the Resiliency Center and 22 there is not a counselor available for them at 23 that time, what happens to that person? 24 MS. POPE: Per your recommendation from the 25 conversations that we had, Ms. Alhadeff, about a

Page 102 month ago, we did put a third therapist there who 1 2 will see the individuals coming in who are 3 walking in and help them to access services 4 either based on the appointments at the 5 Resiliency Center or out to the zone counselors 6 or out to our behavioral health partners. 7 MS. ALHADEFF: Okay. So that means that they 8 would get to someone on the phone at the moment 9 that they are right there at the Resiliency 10 Center? 11 MS. POPE: Yes. 12 MS. ALHADEFF: Okay. Thank you. 13 SPEAKER: Good evening. My name is \*\*\*\*. 14 And I am here on behalf of my daughter. So, 15 mainly, I'm tired. Okay? I'm tired. She has 16 taken me to everything, every meeting. I have 17 been to meetings where Mr. Runcie has been there. 18 And I am here because I have to teach you how to 19 stand up for somebody when people don't agree 20 with you. Okay? I know this is unpopular, but, 21 Mr. Runcie, I support you, and I can only applaud 2.2 you while having darts thrown at you from the 23 community. My daughter was in the building and I 24 am blessed to have her here with me. I really am 25 blessed to have her here with me. And she has

taken me from Piper High School, to here today, to the UN. No one knows that you were the only MSD student that went to the United Nations, but I applaud you for talking about gun violence and what it means on a global scale and not just what it means right here.

So I say, again, that I support you and I can't imagine what life is like knowing that people are standing out there talking about you being fired and all of this stuff. What I say to my daughter is on that February 14th Nikolas Cruz came up in here. He did what he did.

And as I listen to you galvanize and support, to listen to the advocacy of that age group around the nation, she's a part of some student groups that are doing their part to be a part of some advocacy groups, when you listen to them organize, they are way far ahead of what we're doing.

20 What we are doing here right now, \*\*\*\*, this 21 is not it. This is not it.

So if we could take some lessons on how you all organize, how you all include, how you all diversify, how you all make change, let us take our lessons from you all and the students.

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And, again, maybe I am not the person to be speaking, I didn't write a speech, I really don't even know what to say, but, again, \*\*\*\*\*, it's not easy to stand here in times of grief. And I can only imagine what grief turns up. Grief turns into anger. Grief turns into war. Grief turns into many, many, many things.

But if you can just turn your grief into something positive and do something, I cannot wait to tell people when they ask me, where does your daughter go to school, I want to be able to tell them, she goes to Howard, she goes to Spelman, just that she's a narrative of when you say, oh, my daughter goes to MSD and then you get that look in the face and then it becomes politics.

17 So, again, I am sending you off. Being here 18 at MSD has been a great and a tumultuous 19 experience at the same time. I would have never 20 thought that her life would be this way, but it 21 has built her up. It has torn her down. Τ 22 totally understand what you mean by not having 23 sleep. She reminds me all the time, she'll say, 24 Mommy, you don't know what the bullets sound 25 I don't know what it means. I have never like.

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heard bullets active like what she's heard. And I didn't have to bury my child.

So, again, I support you Mr. Runcie. I'm sick and tired. I'm sick -- I'm tired of it and I wish that 10 years from now that we all look back on this time and we feel good about what we've done and the things that we said and that we teach our children. They're watching us. They're watching us.

But, again, \*\*\*\*\*, all the best to you. You're a senior and I am just going to put this to, put it to bed.

MR. CHISEM: Thank you. Our next speaker, please.

15 SPEAKER: \*\*\*\*\*. Good evening. Thank you 16 for coming out tonight and for hearing us 17 tonight. I am a parent of a senior and also a 18 seventh grader at West Glades and I'm also a 19 teacher here. And so I have some things I 20 definitely want to bring to discussion and I 21 agree with the teachers at West Glades have 22 really been left out. I've had conversations 23 with them and really I think that we do need to 24 revisit with the teachers as well as the students 25 at West Glades. That's a very good thing. They

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are at a very vulnerable age where a lot of misbehavior begins and they're struggling over this.

So, please, please, spend time over there as well. They experienced it just like we did. All 14 of our students that died here went through that school and the teachers are struggling. So that's one thing I wanted to bring up.

The next thing I want to bring up is, we're talking about using enhanced mental health as a means to prevent the next tragedy. And I wanted to hear from you guys, what does that look like? What plan -- what does that entail, enhanced mental health? Well, plans are being made by the district to create enhanced mental health; what does that mean and what does it look like?

MS. POPE: So part of what the Marjory Stoneman Douglas Public Safety Act did for us was really raise the issue of mental health to the surface. It also, as Mr. Runcie spoke of earlier, brought us some additional resources for mental health services.

So the enhancement began with added clinicians, which was needed very, very badly. We were already at a place of deficit when it

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came to enhanced mental health staff in our schools. And even with this added financial support we continue to hear across the county that there is additional need for mental health support. As I mentioned earlier, we are using every resource we have, this enhanced support is definitely going to be used even more.

SUPERINTENDENT RUNCIE: Let me just interject on that point.

10 So the caseloads that we have in Broward 11 County and throughout the state are just 12 unreasonable. They are unmanageable in terms of the need versus the ability to get access to 13 14 therapists, behavior specialists, counselors. So 15 a large part of our strategy is to enhance those 16 numbers. So we're in the process of -- I know we 17 were in the process of hiring another 50 of these 18 type of staff. In the referendum that was passed 19 in the August, which goes into effect July 1st of 20 2019, we are allocated about eight percent of 21 those funds to be able to hire additional 2.2 counselors, behavior specialists and therapists, 23 as well. So that's a big part of the work, is 24 adding resources with the knowledge that we need 25 to -- and being able to reach our kids. It's a

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math issue at this point.

So, I'm sorry, please continue.

MS. POPE: Also part of the plan is to do more collaboration with our community partners that provide mental health resources and services. So there is collaboration going on with all of the agencies that provide mental health services. There are referrals going out to them and referrals going in. So there are some enhancements across the board.

Part of the funds also required us to write a plan. So when you asked, what does that plan look like, we did have to have a plan that had to be School Board approved and sent to the state as to how we were going to use those funds, what services we were going to provide at tier 1, at the tier 2 and at the tier 3 level. So that is outlined where we're looking at what we're doing across the board with all schools, all students, what we're doing with students that elevate to the higher needs. That's part of the RtI process within our schools and then what are we doing with the students at the tier 3 level who need individual counseling?

So, again, using every resource that we have.

We have built a plan which includes also teams that can serve regions. So we've looked at the county in different regions and we have teams of specialists that will not necessarily be assigned to particular schools but that will add enhanced services to schools within regions.

So all of that is in the works. All of that is being built.

We also are in consultation with the National Center for School Crisis and Bereavement in putting together a long-term strategic plan to provide mental health services using not only existing resources but the added resources that are coming, going from services directly to those impacted at Marjorie Stoneman Douglas and then moving outward into the community.

So those plans will be going to our School Board. There is going to be lots and lots of conversation for, I believe, years to come around mental health services across this county and specifically around Marjory Stoneman Douglas, Parkland, and this event.

We also are applying for a number of grants that are directly connected to providing mental health support and we are in good position given

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the tragedy to receive those funds to continue to enhance services.

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SPEAKER: Thank you.

The threat assessments, now that we've gotten the second layer, the signature of the principal and then on to the cadre, those are timely. Time is of the essence when it comes to those sorts of activities or threat assessments. And my concern is it sounds like we've added more layers for the threat assessment to be completed, so there's a time issue there.

SUPERINTENDENT RUNCIE: No, absolutely not. The threat assessment needs to be done. Those additional layers are to make sure that it gets done correctly and that it's being followed through.

SPEAKER: Okay.

18 SUPERINTENDENT RUNCIE: So we're not 19 impacting -- the threat assessments need to be 20 done immediately. There's no change in that 21 timing whatsoever. But, you know, we've heard 22 loud and clear about concerns about the 23 accountability and consistency. 24 You know, the commission said, look, Broward

County, you actually have a really good threat

assessment process here, but it needs to be followed and it needs to be executed and implemented consistently across the board. So, again, we're putting in these measures to make sure that that is the case, and that, furthermore, we will go through on an annual basis to review threat assessments through an audit process.

SPEAKER: Also with the mention of spending more money and millions of dollars on cameras, I want to know do the local police agencies have access to these cameras on our campuses?

13 SUPERINTENDENT RUNCIE: So we do have an 14 agreement with the Broward Sheriff's Office where 15 they have access to cameras now as we speak. We 16 are extending that to other law enforcement 17 agencies. We've sent out the agreement that we have with the sheriff's office for them to look 18 19 at that as a starting point. But it is 20 absolutely our intention to make it available to 21 other agencies around the county.

Mr. Moquin?

MR. MOQUIN: No, I think you said it all. The Board this month or in January approved the initial agreement with BSO. BSO has access to

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all the cameras throughout the entire county, so the entire inventory of 10,000 cameras, realtime access to those cameras as we speak right now.

SPEAKER: In one of our previous other meetings, Mr. Runcie, I brought up the statement to you that the drug issue that we're having here, across Broward County, not just here, across Broward County, and you admitted that you recently had become aware of it. It's an unintended consequence, but the leniency of the PROMISE program, the fact that students were continually allowed to be on campus, have no consequences legally, it has made it so easy for kids. And I think it's really contributed to the drug problem that we have in our county. I truly believe that. And I've been at a couple of schools and that's my personal experience and I had to put that out there. I feel very strongly about that.

20 So I hope that you take a look at amending 21 the PROMISE program in regards to the use of 22 drugs.

SUPERINTENDENT RUNCIE: Those are the changes that -- February 26th we are bringing recommendations for changes to the School Board

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that incorporate recommendations for the provision, but I'll consider that. Because we can have a debate about what PROMISE is versus the perception of it. Perception sometimes can shape people's reality and I certainly recognize that. Nonetheless, there's no program that we have that we certainly can't make better. That is one of them that we will -- we have made some changes already and we'll make further changes as we go along.

As I described to you there is actually, you know, a committee that pulls these components together. So we will be working with them. But there are some immediate changes that were put in at the start of the school year. There are additional changes that are being recommended at the end of this month. So I'll, you know, acknowledge your concern there.

19 SPEAKER: And I think, again, our leniency 20 with the discipline matrix has been a big issue 21 over the years in our county. And I've had 22 conversations with different principals, not 23 mine, not right now, but they're afraid of 24 veering from the consequence on the discipline 25 matrix, because if they do, they make a more

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severe consequence, there's a phone call that's made to them and they have to answer as to why they're given a stricter consequence than what the matrix allows. And they are fearful that if that happens more than one time they're going to be transferred to another school. And that's a problem.

SUPERINTENDENT RUNCIE: Yeah, so there's, you know, trying to deal with this two ways. On one 10 hand, you know, we say principals have too much discretion, so we put a matrix out there that 12 limits what they can do in certain situations, 13 and then we hear, well, they don't have 14 discretion. So, I mean, it's always a tough 15 balance to deal with, but what --

SPEAKER: Principals know their schools better than anybody else.

18 DR. WANZA: I will say it's the school's 19 chief -- I have never threatened a principal with 20 demotion or transfer because of a judgment call 21 he made on discipline. I am a former principal, and I can tell you a phone call was never made to 22 23 Some of it may be discretion. me. Some of it 24 may be perception.

Generally, what we ask a principal when we

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make the call, how did you get to that determination so that I can have a better understanding if the question is asked of me.

SPEAKER: Okay. And then as our students are seniors they have built up relationships with our assistant principals that have been removed. I would just ask that they be considered to be allowed to be at our graduation for our kids.

9 SUPERINTENDENT RUNCIE: Yes, we have made 10 that clear to them and administration that 11 activities, events at the school, including that, 12 they will certainly be allowed and encouraged to 13 participate.

SPEAKER: Thank you.

AUDIENCE MEMBER: Those vice principals, the ones that were laughing with law enforcement, they're going to be invited back?

SPEAKER: Hi, my name is \*\*\*\*\*. And Mr.
Runcie, I'm not a supporter of you and I can tell
you why.

21 So, admittedly, August 28th was my first time 22 voting for a School Board member and since then I 23 have learned a lot. I've written down what I 24 would like to say and if you would allow me to 25 read it and then address anything or not address

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it, it's okay.

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SUPERINTENDENT RUNCIE: Sure. Go ahead, ma'am.

SPEAKER: Thank you.

So I've learned that the School Board operates with a \$4 billion budget. It's not being managed properly. We always hear about the \$800 million SMART Bond, but now we're hearing that it's going to take over \$1 billion to complete these projects.

11 I learned that you, Mr. Runcie, as the 12 superintendent of this district, of this 13 district, in the year of the largest school 14 massacre in history, you've given yourself over a 15 \$25,000 raise in this year. Teachers have 16 received less than one percent increase in pay. 17 So now you've earned over \$330,000 for your 18 position while the average teacher barely nets 19 50,000. First of all, I'm not a teacher.

I learned and have spoken to the PR rep that you hired and paid over a hundred thousand dollars to polish your image. I've learned professional help at the Resiliency Center is great when you can get it. The grants you speak of, the money, where it's coming from, I don't

know. I'm being told that lots of people gave up even trying to get help there and many of our children are still suffering in silence.

I've learned about the disciplinary matrix that I guess some are calling the PROMISE program where you, Mr. Runcie, you blame people that criticize it for having a political agenda? That's not the case.

9 What you need to understand is children have 10 the opportunity to have six misdemeanors on that 11 report every year before corrective action is 12 taken and that what you're calling resetting 13 these said misdemeanors from their records year 14 after year, that's okay, this needs to be looked 15 at. I'm glad you're looking at it and that it's 16 a workshop item for February 26th.

Many of us in the Parkland community are watching now. Please, stop saying that this is a political agenda. It's not.

There's talk of a policy allowing children coming from Cross Creek to be mainstreamed without further monitoring. I don't know how any of these children are at MSD or otherwise.

But what I have not learned, and this is to Principal Thompson, why here at ground zero has

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so little been done in terms of safety measures? We see and hear about every elementary school and middle school take steps to protect their children, but it's not happening here at MSD.

As I recall, what was called an organizer's meeting one week after the tragedy Commissioner Udine asked you, Mr. Runcie, if parents in collaboration with the PTO were raising money for security measures and Mr. Runcie, without hesitation, you responded, yes.

So my question to Mr. Thompson, what is the holdup?

13 And, if I may, I don't know if he'll answer 14 this, there are several people in this community 15 that have affiliated with very reputable 16 501(c)(3) organizations. I don't want to list 17 them or I don't need to list them, but why is 18 there a flaw? It baffles my mind every day that 19 we send our children to a school, to this school, 20 with zero, literally nothing stopping a currently 21 enrolled student from carrying a weapon onto the 22 campus and shooting a fellow classmate.

The cameras that you were talking about, is there anyone monitoring these cameras or are they just open for recording?

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And then you talked about revamping this code red, black and these drills, et cetera. Just being that everything takes so long for you all to accomplish, is there a timeline on that revamping?

And those are all my questions. It doesn't even matter if you respond to them or not. However, I would like Mr. Thompson, if he's willing to, to address why they are not in collaboration with the PTO and the community in terms of taking security measures here, if he's willing to address that.

13 SUPERINTENDENT RUNCIE: So you had a lot of questions there, so I'll say that we'll respond 14 15 to those -- we've responded to some of them 16 already, but we'll respond to those in writing 17 and post those on the website, as well, along 18 with the other inquiries that have been made. 19 MR. CHISEM: Thank you. Can I have the next 20 speaker, please? 21 Superintendent Runcie, have you --SPEAKER: 22 MR. CHISEM: Will you state your name, 23 please? 24 SPEAKER: Oh, my name is \*\*\*\*\* and I'm a 25 senior this year.

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Have you and/or the rest of the School Board witnessed a code red drill or lockdown at either MSD or any other BPS school?

SUPERINTENDENT RUNCIE: Yes, I personally participated in the actual active assailant training as well, which is where we have multiple law enforcement agencies and first responders actually go through a drill. It takes a few hours at a school. So, yes, I mean, I have, if that's your question.

SPEAKER: Has the rest of the School Board? SUPERINTENDENT RUNCIE: I don't know. I can't speak for any specific School Board member at the moment, but -- so I don't know the answer to that right now.

SPEAKER: This instance at MSD is not the first time that someone has died on a BPS campus. As was mentioned earlier about 10 years ago a 15-year-old girl named Amanda Collette was shot at Dillard High School. Nearly one year ago Mrs. Alhadeff tragically lost her daughter and I tragically lost my friend, Nick.

Last night I had a pretty bad panic attack and I called my best friend who goes to American University. And I called her in the middle of a

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panic attack because I couldn't stop -- I couldn't get the thought out of my mind that I'm never going to get to talk to my friend again and I am never going to hear his voice again, so I called her because I needed to hear hers.

What has the School Board done since the instance at Dillard and MSD other than what the commission has asked to prevent more friends, teachers, sons, daughters, moms and dads from being slain on the Broward County School campus?

SUPERINTENDENT RUNCIE: So, let me first say that I'm deeply sorry to hear about the trauma and loss that you had.

We will continue to work to make, you know, every school in this county, our goal is to make this the safest district in the state and in the country.

18 Above and beyond anything that's been done or 19 recommended in the MSD commission, before the 20 reports ever came out we immediately made sure 21 that our schools were enforcing our protocols 22 that we had put in place around locking down the 23 campuses. As we mentioned earlier, that includes 24 gates, doors, classroom doors, ensure that 25 everyone is wearing IDs. I actually had a

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Page 122 meeting today to reinforce that our maintenance 1 2 crews, our vendors, they have to make sure that they have their ID, otherwise the principals are 3 4 not allowed to have them enter the campus. Our 5 maintenance crews have to make sure that they are 6 locking the gates, as well. We -- we -- in the 7 fall of 2017, as I had mentioned earlier, before 8 the tragedy, the School Board had asked us to 9 pull out our single point of entry projects from 10 the bond program and get those done earlier, 11 which they are and that's on schedule to be done 12 much earlier than the original end date for all 13 of the schools. And in January of 2018 the 14 School Board authorized about \$5 million for us 15 to upgrade the camera systems in this district. 16 They were on several different platforms and they 17 needed to be on one. That work was completed by 18 June 2018. During that time period we also 19 engaged the services of a security risk 20 assessment firm, probably the best in the world 21 at what they do. They've done over 7,000 schools 22 in the United States and across the world. Their 23 initial -- they did two phases of work. The 24 initial phase of work was done over the summer of 25 2017 where they looked at physical security at

every single one of our Broward Schools. They came back when the school year started and looked at how students and teachers and administrators are functioning on our campuses and paying attention to our protocols. They did over a thousand site visits for our schools. They did surveys of over, I believe, 60,000 students. The first part of their work allowed us to be able to, again, secure funding to do additional radios in our schools, additional cameras, as well as upgrade our intercom systems.

12 Prior to that, prior to the start of the 13 school year Mr. Moquin and his team worked day 14 and night to -- to actually get a guardian 15 program in place because our law enforcement 16 agencies effectively told us they don't have any 17 additional staff to ensure that we have an armed 18 officer at every campus in Broward County, 19 because there's a shortage in Broward County. 20 There are about 300 law enforcement vacancies in 21 Broward County alone, about 5,000 across the 22 state. So we worked with the sheriff's office in 23 developing our guardian program. We hired 24 individuals who had former military or law 25 enforcement background. They go through about

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140 hours of training and they have been staffed at schools where we had gaps so that virtually every school was covered. So that has been done in our schools as well.

So, I mean, those are just some of the measures that we put in place and we'll continue to do more work. We've had a lot of discussion over the last several meetings about some type of entry point metal detection. As I indicated, we are having some earnest conversations with our School Board on that particular topic in order to get those conversation resolved soon so we can come to a decision.

14 I understand that this, what's happening here 15 in Parkland and the MSD zone, is very different 16 than anywhere else in the county and in this 17 country and so we may have -- and we are doing 18 things a little different here, but we're going 19 to have to do more. More in the sense of not 20 just physical security but there's also 21 psychological security and trauma that we need to 22 address.

So thank you for that question. And, again, I'm deeply sorry for, you know, what you're going through and if there's anything we can do with

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our services and access to them, please, let us know. Staff is sitting in the back so we can help you with any of your problems.

SPEAKER: I do have a few more questions for you. Mr. Runcie, I, personally, am not a fan. You know, earlier you said that you were sorry for the mistakes that were made. But those mistakes were killers. And in school I can tell you, because I'm a student, and this is never happened to me, but my mom is also a teacher and, what happens -- when you fail consistently in class too many times, what happens? You get kicked out of class.

Can you please give me and everyone here at least one compelling reason to convince us why you should proverbially not be kicked out or why you should remain as the superintendent? Why should you not resign? Please explain to me. Enlighten me. Please give me why you think you should remain the superintendent.

21 SUPERINTENDENT RUNCIE: So let me just say 22 that I absolutely understand, you know, the anger 23 and the grief and the loss in this community. 24 And I continue to work to address those concerns, 25 to do whatever we can, working with the School

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Board, external agencies, partners in this 1 2 community, to bring as many resources as we can. 3 And, you know, I will say it's not just Stoneman 4 Douglas, we've been working to serve the whole, 5 entire county. And I understand your sentiment 6 here, but I will also tell you that, although 7 I've spent the vast majority of my time over the 8 past year addressing challenges here the best 9 that we can, also trying to meet the needs across 10 the entire county, which consists of 31 11 municipalities, so I'm trying to serve Parkland 12 and I'm trying to serve the entire county at the 13 same time. 14 I think we have made some progress. We need 15 to do more. And, you know, I'm going to continue 16 to do the job that, you know, I've been hired to 17 So that's -- that's where I am. do. SPEAKER: Thank you for that. 18 19 Another, I know it was mentioned earlier that 20 the possible solution to the portables and the 21 safety issue in the portables and the lockdown 22 drills, we're told to lie on the floor. And I 23 can tell you and \*\*\*\*\* was the only other student 24 who asked questions, so I'm not sure if there 25 wasn't any speakers at the beginning who are also

students, but you have to put it in a different perspective than the parents, because we're living with it every day. And as students there are things that we -- for instance, in my case there is anxiety that I go through every day that I don't always feel comfortable talking to my parents about. And, personally, I have had some privacy issues with a lot of the -- with some of the security here at our school, some of our security guards.

11 There's a fine line between 12 overprotectiveness and security. And that line 13 has been crossed and then crossed again. It's --14 every time I leave the room to go to the bathroom 15 or get water, it's like a police interrogation. 16 Where is your pass? It's the wrong color pass. 17 You need this one. Oh, the time is five minutes off. It's -- it's too much. 18 19 So, it almost feels prison-like.

20 SUPERINTENDENT RUNCIE: So, you know, it's 21 interesting. I keep hearing that we haven't done 22 enough. Then I hear that now that it's too 23 prison-like. The only way we're going to move 24 forward as a community is we need to come 25 together and have some, you know, frank

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Page 128 conversation that's focused on what we want for 1 2 our children in the school. And it's not 3 necessarily what we all perceive and that's why I 4 continue to try to meet with students, to get --5 SPEAKER: How many times have you met with 6 students this year at this school? 7 DR. WANZA: I know for a fact, I've been to, 8 I believe, it's three meetings with him with 9 students. SUPERINTENDENT RUNCIE: 10 Three or four. Τ 11 mean, I think the first month or so I was here 12 just about every day, but there have been 13 scheduled meetings that I've had with specific 14 groups here. And I continue to do that. 15 SPEAKER: I understand that you have to run a 16 whole county, but something that's as important 17 as this there's no handbook for it. So when 18 we're trying to figure out the best way to tackle 19 this, so from the second week of August, 20 September, October, November, December, January, 21 now we're in the second week of February, so from 22 the second half of August to the first half of 23 February, that's six months. That's once every 24 two months. And I'm assuming that you weren't 25 with an auditorium full of students. So how do

you feel you're getting an accurate picture from all the students and staff if you're only meeting with a few of them a few times every few months?

SUPERINTENDENT RUNCIE: Well, we will just continue to meet with more students. That has been asked here at a previous meeting by a student, so I am committed to doing that. We are working on setting up some other sessions with students as well.

10 SPEAKER: And backtracking for a second. I 11 know earlier it was mentioned that there was a 12 solution to -- a possible solution to the 13 portables was having more guards. If it already 14 feels so like everyone's breathing down our necks 15 24/7 how is having more guards the answer?

It's almost to me in my head when people say, oh, the answer to gun violence prevention is you need more guns, more good guys with guns will eliminate all bad guys with guns.

How is more guards going to make us feel safer if we're already overwhelmed, where are you going? What class are you from? Like it's too much. How is having more going to alleviate that?

SUPERINTENDENT RUNCIE: I will tell you

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that's always a concern about the balance. So at one level, yeah, I get from parents, they come here, we need more security here, et cetera, and then I know about some of the psychological impacts that it has on the students.

SPEAKER: Do you? Do you have panic attacks? Do you have anxiety attacks? Do you go through PTSD? Do you really know the psychological impact? Do you really know that? Because I do.

I remember when the Jacksonville mass shooting happened. I was at work and I had to leave work early because I had a panic attack because it was still in my head. Even though it's six hours away it's in my head, Jacksonville is Florida and Parkland is Florida. Even though I know it's so far, it was a subliminal thing.

Do you really understand the psychological impact that us, the students and the Parkland community and the teachers and the parents, do you understand what we face on a day-to-day basis? Do you really?

SUPERINTENDENT RUNCIE: I don't know the specific nature. I mean, I can't tell you --SPEAKER: So then don't say you do. SUPERINTENDENT RUNCIE: May I finish my

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response?

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SPEAKER: Please.

3 SUPERINTENDENT RUNCIE: -- specifically how 4 you're feeling today, but I can tell you when I 5 was eight years old I was standing next to my mom 6 while she was shot in the face and almost died 7 right next to me as a victim of a hate crime. 8 Okay? So I have been through trauma. I've 9 watched kids, 30 or 40 of them a year get killed 10 in the streets of Chicago to a point where we had 11 to hire a -- a faith leader on staff just to 12 continue to go out to families to deal with that. 13 So, yes, I understand it. But -- and that's why 14 when this tragedy occurred I remember telling 15 staff -- I mean, my family and I never saw A 16 counselor, we never got any therapy, nothing. We 17 could never afford it. And I said, I wouldn't 18 want any family in Stoneman Douglas to ever go 19 through that. So I said let's pull all the 20 resources we can across the county. We even had 21 at one point over 100 counselors and support 22 people from other districts I asked to come here, 23 on the very grounds here, to provide support. 24 So, yes, I know whatever we do, it's never 25 going to be enough and it probably isn't because

the trauma and the scale of this is tremendous. But it isn't like I don't care or we haven't been doing anything. We have been doing as much as we can to the extent that my staff here may need counseling in trying to deal with it.

So I'm sorry it's not enough, but I can tell you in my heart that I work every day. I get up every day and I pray for this community. I pray for the families who have lost their precious children. I pray for the three beloved employees that we have lost in this tragedy that no one could have ever imagined.

And we're going to do our best to learn from it and make this school system safer and be an example for the rest of the country. That's what I'm trying to do.

SPEAKER: All right. Thank you. And I will pass because I know we have other speakers, but I will say this. We said it before when it happened last year, and I thank you for saying the prayers and stuff, but last year we said this, we don't want thoughts and prayers. We want real action. And I'll end on that. We don't want thoughts and prayers, we want

things to be done and be done in the right way.

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Page 133 1 MR. CHISEM: Next speaker, please. 2 SPEAKER: Good evening everybody. My name is \*\*\*\*\*. I'm a senior here at MSD. 3 4 I'm tired. I'm emotionally exhausted. Τ 5 don't sleep. I still hear gunshots. I suffer 6 from night terrors. I see a therapist weekly. 7 And I still have to go to school here every 8 single day and get an education so I can 9 graduate. 10 And I just want everyone here to know that we 11 are watching, that us students have been out here 12 trying to organize and work -- trying to be as 13 organized and same and headstrong as possible 14 when it comes to dealing with the grief and the 15 anger. But over the course of the year after 16 seeing so much hatred, it's disgusting. I'm 17 going -- this is not the first time sitting in 18 front of this panel, this is my first time 19 speaking. I've met with Mr. Runcie I believe all 20 three times he was here. It's open -- it's not 21 open to all students. Teachers will literally 22 come to you and select you themselves. So it's 23 not like -- it's up to the teacher to say, \*\*\*\*\*, 24 why don't you -- I feel you have something to 25 say, you know, this person, come on if you want

to meet me in this room, here's a pass.

We have spoken about maybe we should do a more grand scale of students sitting in the auditorium. Mr. Runcie wrote things down and I know he is open to it and the group keeps getting bigger and bigger. It may not be your child, but they are happening.

I heard about -- about military issues in schools and I have spoken all around the nation about life as a student at MSD. I am in prison here. My -- and my inmate number is \*\*\*\*\*.

12 When I walk up to those gates I am constantly 13 being harassed. It is a privacy problem. Every 14 time -- I feel like people are not understanding 15 that students have an understanding of what 16 happened inside the school more than the parents. 17 We understand our trauma more than the parents. 18 We live this every day. So saying there's not 19 enough security here, there is enough. Because 20 there is more than enough. More than enough. 21 Thank you.

Wand use is never random, especially for somebody that looks like me. My brothers and sisters that go to this school are constantly being targeted inside this school. It's always,

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sir, where are you going? Sir, what's this; what's that? But someone who doesn't look like me just walks past. We are constantly being searched 24/7. I'm targeted in my own school.

When I came back to school I was greeted at my door with the same AR-15 that killed 17 of our people because we need more security guards.

I was in the building that day.

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Wanding is never random. This is a state of education not a prison.

11 Let's talk about disciplinary action. The 12 PROMISE program is something that I have always 13 been a fan of since I've been at Broward Schools. 14 This was educating that was to dismantle the 15 school -- the PROMISE program, this was in place 16 to dismantle the school to prison pipeline. Ιf 17 any of you guys don't know that, that's when the 18 kids go from high school straight to the prison 19 system, which happens a lot in the black 20 community.

21 Keep in mind the shooter at this school was22 not black.

If we dismantle it it would destroy -- this will take a lot of people that were given chances to do better in life, but we want to dismantle it

because of one incident.

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This was the safest school in Broward County before February 14th.

What were the odds?

Watch your own kids. Please. Pay attention to your own kids. Your own kid could be hiding a Juul underneath their sleeve, inside of their room. Watch them.

Mental health. I'm not okay. As you can see, I'm not okay. I'm not okay coming to this school every single day, but I do.

12 We have a health and wellness center. I am 13 so thankful for that. Every time I go in I come 14 out with candy. I appreciate it. I wish my 15 brothers and sisters that live in Broward County 16 have that, but at the end of the day I can tell 17 that you're making us a priority because you get 18 so much hate from this one community saying that 19 you are not doing enough. But I'm getting all 20 these resources left and right, but my brothers 21 and sisters are going crazy because it's just 22 like, what about us? Because we are a priority 23 and it can't go to everyone else because there's 24 not enough money but to put two giant portables 25 in the middle of the school. It's not the just

putting a building in the middle of the school, we have an alarm system, the intercom, desks, furniture, resources. It's not just a portable.

They check on me weekly, monthly to make sure that I am okay because I was in the building. And I appreciate my therapist for that. If I am going through something they're going to pause and bring me to psych and ask if I'm okay.

Code reds. A month prior to the shooting we went over protocol. The protocol saved my life. No one really talks about that. No one really talks about the second floor because on the second floor we heard the gunman on the first floor, we knew what was happening and we did what the protocol was and our lives were saved. We're thankful for the code reds. Even though it's traumatizing every single time we do it, I'm thankful for it and I know the importance of it.

19 It's not going to be accurate. It's never 20 going to be 100 percent accurate. No schools are 21 going to be 100 percent safe. Not every 22 circumstance is going to be 100 percent 23 indicated. It's never.

And the question I keep on hearing also is, what about other schools? I hear that in this

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Page 138 community a lot, that we -- what about this 1 2 school, what about that school, where are their 3 resources, where is this, where is that? But 4 stuff like militarization, more police officers, 5 more -- you know, more security, more guns is 6 what we need? That is not what they need. 7 The communities outside of this school do not 8 look like this. They do not look like this. And 9 that is not what we want. 10 Metal detectors? That is not what we want. 11 I understand that a lot of people in this 12 room do not hear the voices behind me, but I'm 13 here to let you know that students don't want it 14 at all. 15 If we could talk about how we all could get 16 on one accord, how can we make students feel safe 17 without being harassed, without being 18 militarized, without being racially judged or 19 pulled to the side and asked, you know, why are 20 you walking this way, I'm going to the bathroom, 21 maybe I would feel safe in my school. Last thing. As we approach Valentine's Day, 22 23 I learned after all we have been through is to 24 not take people for granted. I saw Joaquin 25 Oliver an hour before he died. That hatred,

vendettas, misdirected anger is never worth it. 1 2 The way to see change is to vote, to continue 3 to ask questions, get on one accord, but not play 4 what we call the MSD blame game. This game is 5 It is a shame. It is a serpent and disgusting. 6 it's disappointing. 7 Other schools and cities in Broward are 8 looking at this community and school in disgust 9 because of how people are treating the 10 Superintendent, the School Board and each other. 11 The six people standing before you, treat 12 them like people. Not politicians. Treat them 13 like they have a wife and kids at home, like they 14 have a husband at home, like they have a dog at 15 home. There are children who don't want to see 16 oust Runcie outside. They don't want to see, you 17 killed my child, you killed my daughter, you're 18 the reason, you're a murderer. That's 19 traumatizing. I am so sorry that you have to go 20 through that, every single one of you guys. Ι 21 know how many death threats you guys get every 22 single day. I can only imagine that's 23 traumatizing. 24 So my question, are you trying your best? 25 Under the circumstances that there is no anthem

for any of this, are you trying your best?

SUPERINTENDENT RUNCIE: Thank you for that. And I am so sorry for what you all and the students are going through. Trying my best is the only thing I can possibly do. And I'm putting everything I can into supporting MSD and trying to help this community recover.

Yes, this tragedy occurred under my leadership in this district and it's my responsibility to fix it. I think leaders don't cut and run when there's tragedy.

I'm a student of history and I'll go back to as recent as 9/11. I didn't expect President Bush to go run away. I expected him to go figure this out and help the country recover and change from that.

That's what I'm trying do. And I believe we'll get there. It's an enormous period, the trauma and the tragedy, yes. It's almost been a year, but it's as raw as it was as if it happened yesterday.

But one thing I do know is that the hate and anger that created the situation we have is not what's going to solve it. So we need to work together and figure a way forward for the sake of

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our kids and the next generation. And I think we have an opportunity here in Parkland to do something for the entire city, the entire country, but we have to come together and really focus on how we can make our schools safer, improve our school climate and show how communities and school districts can work together to make this occur.

9 Because of what I've seen from other school 10 tragedies, most recently in Santa Fe, you know, 11 there's similar type of conversations going 12 around there as well. And it's my hope and 13 prayer that we can be different here. Because it 14 has to be different this time or otherwise it 15 will just continue.

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SPEAKER: Thank you.

MR. CHISEM: Thank you. So before the next speaker I just want to share with you, if you have more questions and you think of more questions before we leave here this evening, we will be monitoring these questions at safety@browardschools.com.

SPEAKER: Good evening. Hi, Lori. My name is \*\*\*\*\*. My daughter is a junior at the school. She was on the third floor. She suffers from

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PTSD.

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We don't talk about her being a victim. She's a survivor. The victims, your daughter is a victim. My daughter is not.

I wasn't planning to speak but I was curious about the verbiage that your Chief of Staff used and I have to quote it. It's coming, we got it, we're working on it, foundation, we relied, we recommended, revisit, evaluate, propose, still on the table, idea, explore additional, try, we'll do it now, we're going to do what we can. Direct quotes.

You set the tone and I'm not pointing a finger, please don't misinterpret. It's up to you to set the tone for the organization you lead. It's up to you and your direct reports will follow.

And, again, I wasn't planning to get up here, but it sounds like there's so much under the table still that I have no way to measure or judge how much has been accomplished and how much we have to do. But it struck me the way the Chief of Staff in his answers used every one of those terms.

If I may ask, how many direct reports do you

Page 143 1 have, sir? 2 SUPERINTENDENT RUNCIE: About 11. 11 or 12. 3 SPEAKER: Okay. And out of those direct 4 reports how many are in each department? 5 SUPERINTENDENT RUNCIE: How many what? 6 SPEAKER: Reporting supervisors do you have 7 to those direct reports that you have? 8 SUPERINTENDENT RUNCIE: I don't know the 9 exact numbers. 10 SPEAKER: I get it. Do you have any plans to 11 expedite the decision making process of this 12 enormous bureaucracy that you're in charge of? 13 SUPERINTENDENT RUNCIE: So, sir, we -- we 14 meet daily to go over projects that we're working 15 on, identify issues as they come up and figure 16 out how we can move those out of the way so we 17 can actually get -- you know, there are a lot of 18 different pieces. There are things that we have 19 completed that we haven't spent a lot of time 20 talking about. There are items that are also 21 partially completed and there are projects that 22 are in process, but I don't -- especially not 23 knowing what me and staff have completed over the 24 past year I don't think it's a fair assessment of 25 what we've done. Yes, I mean you can criticize

us that we haven't completed certain things or we haven't gotten everything down, but we have been working day and night. I can tell you that, sir.

SPEAKER: It's not a criticism, it's an observation over time.

SUPERINTENDENT RUNCIE: So we can change our language about it, but to your point, I think one of the concerns is that when we ask people, and we are committed to doing and I can see from these sessions is that we need to put somewhere on-line with folks where you can get access to see here are the things that have been completed, here's what's in place.

14 As an example, we, shortly after the MSD 15 commission issued its interim -- final interim 16 report on January 2nd staff had actually been 17 working over the winter break in anticipation of 18 it, but we took that report and went through 19 every recommendation that was pertinent to the 20 school system and issued a report on that and 21 gave a status of items that we completed, those 22 that are in process, or those that we may not 23 have considered. So that information is 24 available in a report. We made it a public 25 document. We've sent it out to the media. Some

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media outlets printed it, you know, and some printed it up in detail, but we'll go ahead and make those kind of documents available and continue to work on how we can better communicate with you.

Because if you don't know what's getting done then your sense is we're not doing anything. And then on the other hand we hear from staff and students at the school that, hey, you know, you're doing too much. I'm just telling you.

SPEAKER: No, no, no, I get it. Again, I'm not being critical, I'm just making observations simply because --

SUPERINTENDENT RUNCIE: It's a good observation. I appreciate that feedback.

SPEAKER: Well, I don't know how many people run corporations in your style, operationally, ready to do business on a daily basis based on budgets that they have a skin in the game where they make those decisions. Bureaucratic decisions take a long time.

22 So I think, if I may, one of your 23 responsibilities should be how to expedite and 24 how to surround yourself with experts, not 25 necessarily in the school system but in operating

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huge budgets and making the decision making process quicker. Thank you.

MR. CHISEM: Thank you, sir.

SUPERINTENDENT RUNCIE: Thank you. I appreciate your input.

MR. CHISEM: And it's time, this is our last speaker. Welcome.

SPEAKER: Hi. Thank you. At this point I think everything has kind of been addressed that I was going to address, so just for the purpose of the record my name is \*\*\*\*\*. I have a senior here and I have another freshman son here at Douglas as well.

14 The first part was in regards to the 15 additional security staff that's claiming to be 16 hired or has been hired. I just had some 17 trepidation regarding the actual personnel that's 18 operating the security on campus considering the 19 questionable behavior of some previous security 20 staff that we had here on campus. So my 21 question, which I think has been addressed a few 22 hours ago was, what were the gualifications that 23 you were using to hire this new personnel and in 24 particular those I think you called them observe 25 and monitor people.

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SUPERINTENDENT RUNCIE: Campus monitors. SPEAKER: Campus monitors. Not only the armed personnel, but I think more of those that are part of the eight-hour training is what I heard from Mr. Moquin, if that is correct, so that was my first area of concern.

The second area I wanted to address was in regards to safety alarms, which I was happy to hear that there was going to be a discussion at the state level as far as maybe reducing the frequency of those. And we already talked about the desensitization of those.

I'm a Broward schoolteacher. I teach fourth grade. I'm already seeing it happen in my own classroom when you go in the closet every month. I mean, I've had to reprimand kids already because at this point it's just another drill. So I'm happy to hear that may be taking place.

And then my final question was also about the cameras, like who's viewing those live action – is it like live action cameras that's taking place; is there someone that's monitoring those at all times or is that just that in case we need to monitor them?

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That was more of a curiosity question than

1 anything else. 2 SUPERINTENDENT RUNCIE: Well, I'll let Mr. 3 Moquin address that along with the response 4 regarding the campus monitors. 5 SPEAKER: I heard you already. 6 SUPERINTENDENT RUNCIE: I'm sorry. What was 7 that? 8 SPEAKER: You don't have to go through quite 9 the detail, I think I got it the first time. 10 MR. MOQUIN: So just for everybody's benefit, 11 the current qualifications to be a campus monitor 12 is that you have a high school diploma or a GED, 13 you have four years of work experience. Ιt 14 doesn't necessarily have to be in the security 15 realm and at least one year of working with 16 students. 17 So, as I stated earlier, we are bringing a 18 first half of modifying the job description and 19 qualifications for both campus monitors and 20 security specialists to March 5th. 21 With regard to the question on, is anybody 22 monitoring the cameras? Yes. At Stoneman 23 Douglas there's a designated, I believe it's a 24 campus monitor, who is designated to monitoring 25 the cameras on a daily basis.

As I also stated, now BSO has access to all the cameras. In the event of an emergency they would directly monitor those things. And then as we continue to implement the priorities that are around the independent risk consultant we're moving towards a more robust central monitoring center that we're looking to have up and going for the start of next school year to take advantage of some of the new technology that's being implemented.

Right now we have console viewers, so we have a 24/7, 365 operation. They kind of work like ADT. They monitor our burglar alarms. So if the burglar alarm goes off in the evening when there's nobody here, they go ahead and dispatch law enforcement. But we're expanding that function to make it much more robust so that they can be monitoring the cameras and potentially firearms as well.

20 SPEAKER: And is the Coral Springs Police 21 Department also --

MR. MOQUIN: That's one of the ones that we actually have -- the Superintendent and I have met with Chief Parry and left him a copy of the -- or I forwarded them a copy of the agreement we

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had with BSO and asked them to look at the terms and conditions to see how it fits their needs, but, yes, they have been a tremendous partner and I anticipate them being one of the next organizations to come forward.

SPEAKER: Okay. Because I teach a mile down the road so I know that's within the Coral Springs Jurisdiction and we've got our cameras installed?

MR. MOQUIN: Yes. And so we've met with Chief Parry and their legal team has kind of gone through it and we're waiting to hear from them.

MS. ALHADEFF: Mr. Runcie, I just have one question.

15 Why can't you bring the job description 16 change for the monitors to the next School Board 17 meeting? Why does it have to wait until March 18 6th?

19 SUPERINTENDENT RUNCIE: So, Ms. Alhadeff, 20 some of the rules that we function under they're 21 not even defined by the School Board, they're 22 defined by the state, so Mr. Moquin will address 23 that.

24 MR. MOQUIN: So job descriptions are 25 considered policy and under state statute before

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you can amend policy there's notice requirements to the community. So on the front end the first -- it takes two passes for a job description to get changed. On the first reading we call it, the first reading requires 15-day notice and so we were also working with --

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MR. CHISEM: It has to be advertised.

MR. MOQUIN: It has to be advertised in the paper 15 days prior to the first. And before the secretary meeting it requires a 30-day notice. So that gives an opportunity for the community to potentially comment on the impact of any policy changes before the Board votes.

MR. CHISEM: With that, I want to thank you for attending this evening. I also want to thank my panelists for being with us. We again appreciate you attending and if you have any questions or additional questions please e-mail us at safety@browardschools.com. Drive safely and God bless you all.

(Meeting was concluded at 9:25 p.m.)

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